

Romanian court sentences miners' leader to 18 years

By Joe Cook in Bucharest

The miners' leader who last month led a 10,000-strong march on Bucharest and once spearheaded riots that forced a prime minister from office was yesterday handed an 18-year jail sentence by Romania's supreme court.

Miron Cozma was convicted for undermining the state's authority, a charge arising from his role in the miners' riots in 1991.

While many in Romania will welcome the decision, there is a fear that Mr Cozma will try to cast himself as a martyr in the hope that miners will rally round him once again.

Romanian television reported last night that he had gone into hiding.

Less than a week ago, Mr

Cozma threatened to call another miners' strike, a move that could both challenge the government politically and affect public finances at a sensitive time.

This week the International Monetary Fund arrived in Bucharest to open negotiations with the government over a new loan agreement. A deal with the IMF is vital to Romania's efforts to avoid defaulting on the \$2.9bn of foreign debt service payments due this year.

In reaching its decision, the supreme court reversed the ruling of a lower court which last year reduced the charges against Mr Cozma to public order violations and sentenced him to 18 months in prison. He appealed against the sentences,

remaining at liberty.

But Mr Cozma cannot appeal against the supreme court's sentence because of the nature of the charges of undermining the authority of the state. He is liable to immediate arrest.

Last month's march on Bucharest, in which at least 120 people were injured, was the fifth miners' disturbance led by Mr Cozma. In 1990 and 1991 he led coalminers on violent rampages through Bucharest which left several people dead.

During the events in 1991 which brought about yesterday's ruling, miners invaded Parliament, set government buildings on fire and forced Petre Roman, who was then prime minister, out of office.

Mr Cozma and his miners called off last month's march

on the capital after tanks and troops were deployed to prevent their advance and Radu Vasile, the prime minister, agreed to hold talks with Mr Cozma.

The march was held to protest against IMF-backed government plans to close 140 loss-making coal and other mines and in support of a 35 per cent pay rise.

Mr Cozma's influence may also be dented by the suspension from parliament of Vadim Tudor, one of his chief political allies and the leader of the extreme nationalist Greater Romania party.

Mr Tudor was suspended for making allegations about the private life of President Emil Constantinescu in an "open letter" to Mr Cozma and his miners days before they set off for Bucharest.



Miron Cozma faces striking miners last month but has been sentenced for his role in the riots of 1991

RUSSIAN FINANCE FYODOROV SLAMS MANAGEMENT OF IMF FUNDS

Handling of central bank reserves attacked

By John Thornhill and Andrew Jack in Moscow

Boris Fyodorov, Russia's former finance minister, yesterday criticised the way the central bank had managed its hard currency reserves - including International Monetary Fund monies - as far back as 1992.

His comments, which follow this month's revelations about how Russia's central bank channelled billions of dollars through an obscure Jersey-based fund management company called Fimaco, could pose a fresh embarrassment for the government as it attempts to strike a new deal with the IMF.

Separately, Sergei Aleksashenko, the former first deputy chairman of the bank from 1992-94, confirmed that as much as \$50bn could have passed through Fimaco's accounts with transfers to and from Moscow amounting to as much as \$100m a week.

But he fiercely denied the prosecutor general's accusations that the central bank had acted improperly and said there had been no leakage of capital from the system. "All the sums that went through Fimaco were returned to the central bank down to the last kopeck," he said.

Mr Fyodorov said that soon after becoming finance minister in December 1992 he had questioned Victor Gerashchenko, the central bank chairman, about a \$500m transfer to Eurobank,

the central bank's Paris-based subsidiary which ran the Fimaco fund. "I was told it was placed in the west with the help of a Paris-based bank." He added that he understood the investment "was losing money".

The former finance minister said he then questioned the terms, instruments and currency structure of the investments but did not receive a satisfactory reply. "When I was finance minister I had huge trouble finding out anything about what Mr Gerashchenko was doing," he said.

In an interview with the FT, Mr Fyodorov suggested the central bank might have been giving business to its subsidiary banks without seeking the best deal for the country.

"It was a good, nice, crony, friendly way of making some commissions," he said. "If you allow your friends based in Paris to form a company and channel relatively large flows through it and collect a certain commission on it - say one-tenth of one per cent or even one-hundredth of one per cent - then those billions of dollars can earn millions."

"The prosecutor general's office should check whether these commissions were returned," he said.

In an interview published on a Russian political website, Mr Aleksashenko argued the central bank had had few qualified staff to run its hard currency reserves until 1996, explaining why it

Telefónica takes grievance to EU

By Tom Ewins in Madrid

Juan Villalonga, the chairman of Telefónica, yesterday personally complained to the European Union's competition authorities in the latest move in a worsening dispute between Spain's former telecommunications monopoly and the Spanish government.

Telecommunications liberalisation formally took place throughout the EU last year. But Telefónica says it has been left at a disadvantage by the government's unwillingness to countenance increases in local charges.

In 1997, local calls

accounted for about 66 per cent of Telefónica's line usage in Spain but only 10 per cent of its revenues. In contrast, long distance and international calls represented some 24 per cent of Telefónica's Spanish traffic that year and about 42.5 per cent of its earnings.

The imbalance is largely the legacy of strict regulatory guidelines which for years meant Telefónica had to subsidise local calls and line rentals with long distance and international calls.

But the Spanish government was unwilling to rebalance tariffs in the run-up to deregulation because of the inflationary impact of any price increase in local calls.

At the time, the government was concerned with inflation figures in order to meet criteria to join the single European currency.

By December last year, when Spain's domestic telecommunications sector was fully deregulated, rebalancing had become such a matter of urgency for Telefónica that the company sent a formal letter alleging unfair practices to Brussels.

Mr Villalonga felt it necessary to raise the issue personally before the EU's competition authorities.

The failure to rebalance tariffs has left Telefónica's long distance business severely exposed to competition from new entrants able to offer substantially cheaper telephone charges. Telefónica lost 10 per cent of its international caller market last year to Retevisión, a second carrier which was launched by a Telecom Italia-led consortium scarcely 12 months ago.

"That is an unheard-of market share for an operator that has just started up," said Javier de la Pinta, Telefónica's senior executive for regulatory affairs. "Mercury in the UK took roughly four

years to achieve the business quota that Retevisión has gained in one."

Mr Villalonga was thought likely to point out that France Telecom, a similar former monopoly provider, was authorised to raise its subscription charges substantially last week. The move has allowed the French operator to lower the cost of its international calls by 10 per cent.

In contrast, Telefónica cannot slash prices for its long distance and international users because Madrid's regulator has only allowed a marginal increase in line rental fees.

had partly contracted out their management. But he said the central bank had only paid a "minimal commission" to Fimaco.

"All this income of Fimaco was included in Eurobank, which, correspondingly, became the property of the central bank," he said. "There were absolutely no leaks of capital, and there were absolutely no personal accounts in question," he said.

Victor Chernomyrdin, Russia's former prime minister, confirmed yesterday that he would become a government representative on the board of Gazprom, the giant gas monopoly he used to run. "I am not a bad gasman and I remain a gasman," he said. Mr Chernomyrdin said he was also prepared to represent Russia in talks with the International Monetary Fund in an attempt to win fresh credits. His remarks follow criticisms of the way Yuri Maslyukov, the first deputy prime minister in charge of the economy, has handled the ongoing talks with the fund.

During his time as prime minister, Mr Chernomyrdin was attacked for giving privileged treatment and tax breaks to Gazprom, Russia's richest company. But it is also widely believed in Moscow that during his time in office Mr Chernomyrdin developed a personal chemistry with Michel Camdessus, the head of the IMF, helping to win Russia \$19bn of financial support from the fund.

Barcelona takes grievance to EU



Barcelona is one of the most creative and innovative cities in the world. The impact of its cultural and industrial improvement is mainly due to its design policy and development. The open and humanistic character of Barcelona gives me full confidence to be a reliable base for the World association.

Barcelona is probably the city which is mostly committed to design. It is a city that has stepped its streets, go into bars and shops galleries, or visit its unique new architectural buildings to feel design culture is there. Design is considered the trade of industrial and graphic, fashion and urban design. Barcelona has managed to strengthen and enhance the bond between design and industry to increase value of products and services. Design is regarded by most every new business or activity as being of key importance for present and future needs. Design for the world decision to establish its headquarters in Barcelona is just one more sign that proves it. There is a passion about Barcelona is moving at a spectacular pace, ready to welcome the challenges of the new millennium, with the confidence, creativity and passion that made its 3 million people thrive over the years.

Slow car sales figures mask national demand

By Haig Simonian, Motor Industry Correspondent

Almost static sales of new cars in western Europe last month masked sharp national differences as falls in demand in the UK and Italy all but offset growth in Germany and France.

Overall sales in the 18 countries monitored by the European Automobile Manufacturers' Association rose by just 0.2 per cent year on year, with demand rising in 13 of the markets tracked.

UK car registrations fell by nearly 22 per cent year on year as the advent of twice yearly registration prefix changes shifted demand patterns.

Under the old system, where the prefix changed in August each year, January was the second most popular month for sales. A move to twice yearly changes in March and September appears to have combined with underlying concerns about the economy to deter British buyers from purchasing new vehicles last month.

Sales in Italy fell by almost 15 per cent. The decline was exaggerated by comparison with January 1998, the last month of an incentive scheme to buy new cars.

The decline in Italian demand was reflected in a much weaker European market share for Fiat, the Italian market leader. Registrations of Fiat group cars dropped by nearly 20 per cent.

The relative strength of the French and German markets benefited carmakers in both countries. Renault's registrations rose by almost 12 per cent on the back of a vibrant home market and

	Volume (thous)	Volume Change (%)	Share (%) Jan 99	Share (%) Jan 98
TOTAL MARKET	1,261,911	+0.2	100.0	100.0
MANUFACTURERS				
Volkswagen group	243,282	+17.5	19.3	16.4
- Volkswagen	180,882	+27.2	12.8	10.0
- Audi	45,546	+13.1	3.2	3.2
- Seat	29,281	+2.5	2.3	2.3
- Skoda	12,803	+2.3	1.0	1.0
PSA Peugeot Citroen	146,825	+1.8	11.6	11.5
- Peugeot	88,588	+5.7	7.0	6.7
- Citroen	58,037	-4.9	4.6	4.8
Renault	141,375	+11.7	11.2	10.0
General Motors	138,795	+0.9	11.0	10.0
- Opel/Vauxhall	132,513	+1.9	10.5	10.3
- Saturn	5,505	-18.9	0.4	0.5
Ford group	132,485	-18.5	10.5	13.0
- Ford	100,368	-21.9	8.0	10.2
- Lancia	34,038	-21.3	1.1	1.4
- Alfa Romeo	17,581	-0.1	1.4	1.4
Ford group	117,222	-23.1	9.3	12.1
- Ford	115,983	-22.7	9.2	11.9
- Jaguar	1,229	-52.0	0.1	0.2
DaimlerChrysler	99,877	+22.1	7.9	4.5
- Mercedes-Benz	60,000	+21.2	4.8	3.9
- Chrysler	39,877	+27.5	3.1	0.6
BMW group	83,156	+6.5	6.6	5.5
BMW	38,483	+13.2	3.0	2.7
Rover	24,712	-91.0	2.0	2.8
Volvo	21,249	-12.7	1.7	1.9
Nissan	55,151	-4.5	4.4	3.0
Toyota	34,414	-8.8	2.7	3.0
Mazda	19,839	+4.7	1.6	1.3
Honda	16,580	-13.1	1.3	1.5
Mitsubishi	14,851	-3.1	1.2	1.2
Total Japanese	142,707	-1.7	11.3	11.5
Total Korean	24,688	+3.1	2.0	2.0
MARKETS				
Germany	276,000	+6.5	21.9	20.8
France	234,705	+4.6	18.6	21.8
Italy	181,842	-21.6	14.4	18.4
United Kingdom	156,583	+18.3	12.4	11.0
Spain	92,444	+14.7	7.3	5.7

Germany's Volkswagen group recorded the strongest performance, continuing to consolidate its position as Europe's market leader.

VW group sales surged by 17.5 per cent, pushing its European market share to 19.3 per cent - up by almost 3 percentage points compared with January 1998.

Barcelona is probably the city which is mostly committed to design. It is a city that has stepped its streets, go into bars and shops galleries, or visit its unique new architectural buildings to feel design culture is there. Design is considered the trade of industrial and graphic, fashion and urban design. Barcelona has managed to strengthen and enhance the bond between design and industry to increase value of products and services. Design is regarded by most every new business or activity as being of key importance for present and future needs. Design for the world decision to establish its headquarters in Barcelona is just one more sign that proves it. There is a passion about Barcelona is moving at a spectacular pace, ready to welcome the challenges of the new millennium, with the confidence, creativity and passion that made its 3 million people thrive over the years.

BARCELONA
The Southern Gateway to Europe

in output
Italian
fears

bacco laws
France

siders euro

himself able

ASIA-PACIFIC

CURRENT ACCOUNT RECORD EXPORTS RISE SLIGHTLY INVESTMENT ABROAD FALLS

Japan surplus grows as imports fall

By Julia Hiss in Tokyo

Japan's current account surplus rose to a record ¥15,861bn (\$139bn) in 1998, 38.7 per cent up from a year earlier and the highest since 1985 when data began being collected under the current calculation method.

Asia. Exports to Asia were down 17.9 per cent, but rose 8.2 per cent to the US and 17.5 per cent to Europe. The December figures, also released yesterday, showed a 13.3 per cent increase in the current account surplus to ¥1,460bn and a 10.3 per cent increase in the trade surplus for goods to ¥1,560bn.

Peter Morgan, economist at HSBC, said: "The seasonally adjusted three-month moving average of the current account surplus fell further to ¥1,310bn, the lowest level in five months."

Mr Jones thought that the development of the US economy would be crucial for the level of pressure exerted by the Americans on the Japanese to stimulate their domestic economy.

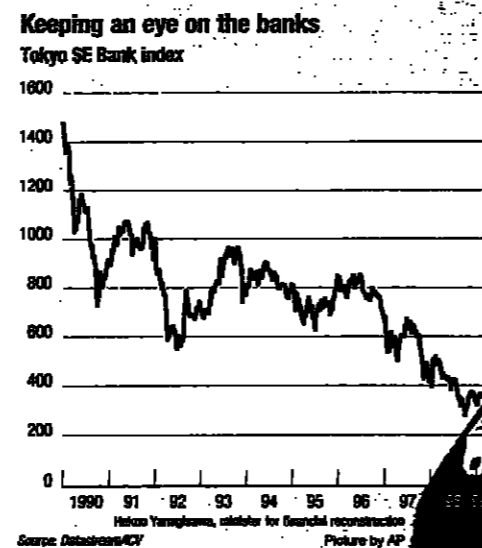
showing the amount of total debts among companies falling for bankruptcy in January. Total debts reached a record high with an increase of 9.8 per cent to ¥762.8bn, the private credit research agency Teikoku Databank reported.

Signs of cheer point to end of debt nightmare

By Gillian Yett in Tokyo

Hakuo Yanagisawa, Japan's minister in charge of financial reform, sat in a freshly decorated office in a Tokyo skyscraper yesterday and grinned. "Japan's bad loan problems for the largest banks will be completely resolved soon," he declared cheerfully.

reform last year have greeted the plans with pleasure. Brian Waterhouse, analyst at HSBC Securities, the European investment bank, said: "With the government injecting substantial funds to recapitalise the sector, the debt nightmare is coming to an end."



Keeping an eye on the banks Tokyo SE Bank index

Mr Yanagisawa is insisting that the amount requested by each bank must not only be sufficient to write off its remaining bad loans, but also cover the hidden losses on its equity portfolios.

It remains unclear exactly how these funds will be injected into the banks. The banks themselves want to issue non-convertible bonds, to avoid any dilution of their shares.

China's disquiet with court's powers rattles investors in HK

Rahul Jacob reports that Hong Kong's legal officials have been told that a ruling of its highest court must be 'rectified'

Hong Kong's future has long rested on a contradiction. The territory has a constitution, the Basic Law, in which China alternately asserts its sovereignty over Hong Kong and at the same time promises it "a high degree of autonomy".

Appeal's ruling late last month gave mainland children the right of abode in the territory if one of their parents was a Hong Kong resident. In reaching that verdict, the court seized the opportunity to define clearly its primary jurisdiction over Hong Kong.

saying "The Law is above the Standing Committee," says Martin Lee, who heads the Democratic party, Hong Kong's leading political party.

The court goes to some length to say its autonomy is authorised by the National People's Congress

China's reputation for arbitrary legal decisions makes an independent court system in Hong Kong something foreign businessmen value more than say, universal suffrage in the territory.

are derived from China's own constitution. Shack in the middle is the Hong Kong government, which has been criticised for not speaking up in defence of the judgment.

The possibility that Beijing may limit the court's jurisdiction has drawn statements of concern

believed passages of the ruling were contradictory to the Basic Law and wanted the ruling "rectified".

Legal experts say the NPC's Standing Committee is unlikely to amend the Basic Law, but will assert in turn its right to interpret it in a way that limits the powers of the Court of Final Appeal.

The Court of Final Appeal has been excoriated by Chinese legal experts principally for arguing it had the right to disregard laws passed by the NPC if they were inconsistent with administering the Basic Law in Hong Kong.

The experts thought the court had put itself above the Standing Committee of the NPC. But, the court is

already, the sharp attacks on the judiciary's independence from China have rattled nerves in Hong Kong. A survey last week found that confidence in relations with the mainland had plummeted. The legal dispute is another reminder of the difficult contradiction Hong Kong must always live with.

Philippines president signals choice as central bank governor

By Tony Tassell in Manila

Joseph Estrada, the Philippines president, has signalled his choice of successor to Gabriel Singson, who is widely expected to be the country's next central bank governor.

former senior official at Citibank, "will be our central bank governor".

His appointment would be likely to ease foreign investors' concerns about the successor to Mr Singson, who is widely respected for steering the country's banking system through the Asian economic crisis and overseeing a strengthening of its regulatory framework.

the Philippine banking system compared with many of its stricken peers has been a key factor behind a stronger-than-expected resilience of this type of money market.

including division head in charge of southern Europe, regional treasurer for the Asia-Pacific region and country head in Italy, Malaysia, the Philippines and Indonesia.

Analysts said the reputation of the bank, however, had been tainted a little since the Asian economic crisis after a rise in non-performing loans, partly due to over-exposure to foreign currency lending.

Alberto Fennix, president of the Philippine Chamber of Commerce and Industry, said Mr Buenaventura's

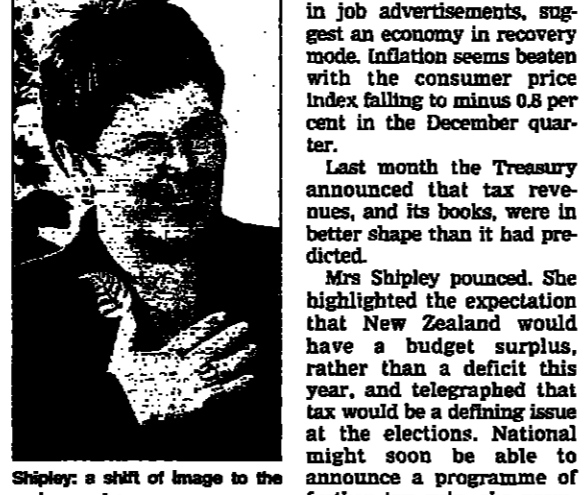
appointment would be seen positively by the business community. He said he was a professional banker who also had the confidence of the president.

Shipley seizes the New Zealand initiative

Terry Hall reports that the prime minister has refurbished her party's image to move up in the opinion polls and wrong-foot the opposition Labour party as the economy has shown an unexpected revival

New Zealand's political and economic landscape has changed dramatically as Jenny Shipley, the prime minister, orchestrates a series of far-reaching moves designed to shift the perception of her administration as a bunch of ideologically driven rightwingers to one of a caring centrist party.

far-reaching economic recovery plan pitched at voters in a recession-hit economy. This included raising taxes for those earning over NZ\$280,000 (US\$3,000) to help fund a series of new education, pro-business and other initiatives.



Shipley: a shift of image to the caring centre

of her career when she attended the annual commemoration of the signing of the 1940 treaty between the Maoris and the British at Waitangi hand in hand with the fearsome figure of Te Whata Harawira, a Maori woman radical.

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Table with multiple columns for different countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators like Retail sales, Industrial production, Unemployment rate, etc. Includes a small chart for the USA.

All series seasonally adjusted. Statistics for Germany apply only to western Germany. Data supplied by Eurostat and OECD. Retail sales volume data from national government sources except Japan and Italy (value series derived by OECD using CPI). Retail to retail sales except France and Italy (major outlets only) and Japan (department stores only).

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THE AMERICAS

WASHINGTON POLITICS BOTH PARTIES TRY TO CALCULATE THE LONGER-TERM EFFECTS OF THE BITTER PARTISAN BATTLE

Still impeachment scars on body politic

By Gerard Baker in Washington

Washington begins the post-impeachment era in earnest today with politicians from both main parties anxiously trying to figure out the immediate and longer-term political consequences.

Following President Bill Clinton's acquittal in the Senate last Friday, many have piously expressed the hope that that they can put the year-long national trauma behind them and focus on debates about future policy rather than investigations into past misconduct.

But for all the talk of reconciliation, few seriously believe the impeachment question will go away. The bitterness it evoked and the battle lines it established indicate that it will remain a potent force in American politics until next year's presidential elections at least.

Appropriately enough, yesterday was Presidents' Day, a federal holiday in which citizens are encouraged to reflect on the contribution of the more prominent presidents, George Washington and Abraham Lincoln.

The day drew forth one more aspirant to succeed them, as John Kasich, the Republican chairman of the House of Representatives' budget committee, kicked off his long-shot campaign for his party's nomination.

The youthful-looking 46-year-old avoided the obvious subject in announcing his candidacy to supporters in his home district in Columbus, Ohio. Instead, his main pitch focused on what those Republicans who want to get away from the impeachment subject hope will be their quickest route back to salvation - big tax cuts.

Mr Kasich's chances are slim, however, and other conservative candidates have already made it clear they intend to keep the impeachment issue in the forefront of voters' minds. Dan Quayle, the former vice president who hopes to garner a solid portion of the conservative vote, told his supporters that the 2000 election would be all about character and trust.

The electoral facts pose a conundrum for the Republicans. While polls indicate most Americans overwhelmingly disapproved of their determination to impeach and convict Mr Clinton, their conservative base, who vote in massively disproportionate numbers in primary elections, overwhelmingly approved.

Kenneth Starr, the independent prosecutor, and Henry Hyde, the chairman of the House Judiciary commit-

tee who led the impeachment, have passed quickly into conservative folklore as martyr-heroes of the conservative cause.

These conservatives will keep the impeachment pot boiling, and even the more moderate candidates, such as George W. Bush, the governor of Texas, should he decide to run, will not be able to disavow the impeachment effort.

And for Democrats the echoes of the last year will ring loud, as they seek to exploit the advantage it has

given them in the polls to win back control of Congress and get another Democrat elected to the White House.

Mr Clinton will today and tomorrow begin the task of working on how to make good on his promise last week to promote national reconciliation.

But his advisers say, his efforts will also be animated by the recent memory of impeachment. On Thursday he will travel to New Hampshire, for what has become by now a somewhat clichéd repeat trip to the state

where he earned the sobriquet, the "Comeback Kid" in the 1992 primary elections.

The symbolism the visit is intended to evoke is that of a reborn presidency. But it will also serve to remind his opponents that he remains a formidable campaigner.

And while he cannot run again, many of his supporters see the election of Vice President Al Gore as president next year, as tantamount to a "third Clinton term", the only sure way of promoting and protecting Mr Clinton's legacy.

Clintons play it cool on visit to Mexico

By Henry Tricks in Mérida

US President Bill Clinton, on his first foreign trip since acquittal from impeachment last week, spent a visit to Mexico yesterday apparently anxious to conceal any hint of triumph.

His meetings with Ernesto Zedillo, Mexico's president, were shorn of all razzmatazz. On his arrival on Sunday night, thousands of residents in the Mayan city of Mérida, on the south-east Yucatan peninsula, waited for hours in the main square for a wave or a handshake from the man local women called "El Gero Guapo" - the Handsome Paleface.

But Mr Clinton and his wife Hillary sped off under heavy protection in a dark limousine. There were no planned press conferences by either president.

If there was frivolity, it was well away from the eyes of the cameras for good reason. The White House press corps was on "glowwatch", scouring the US president's gestures for any gossipy tidbits in the aftermath of the Lewinsky scandal.

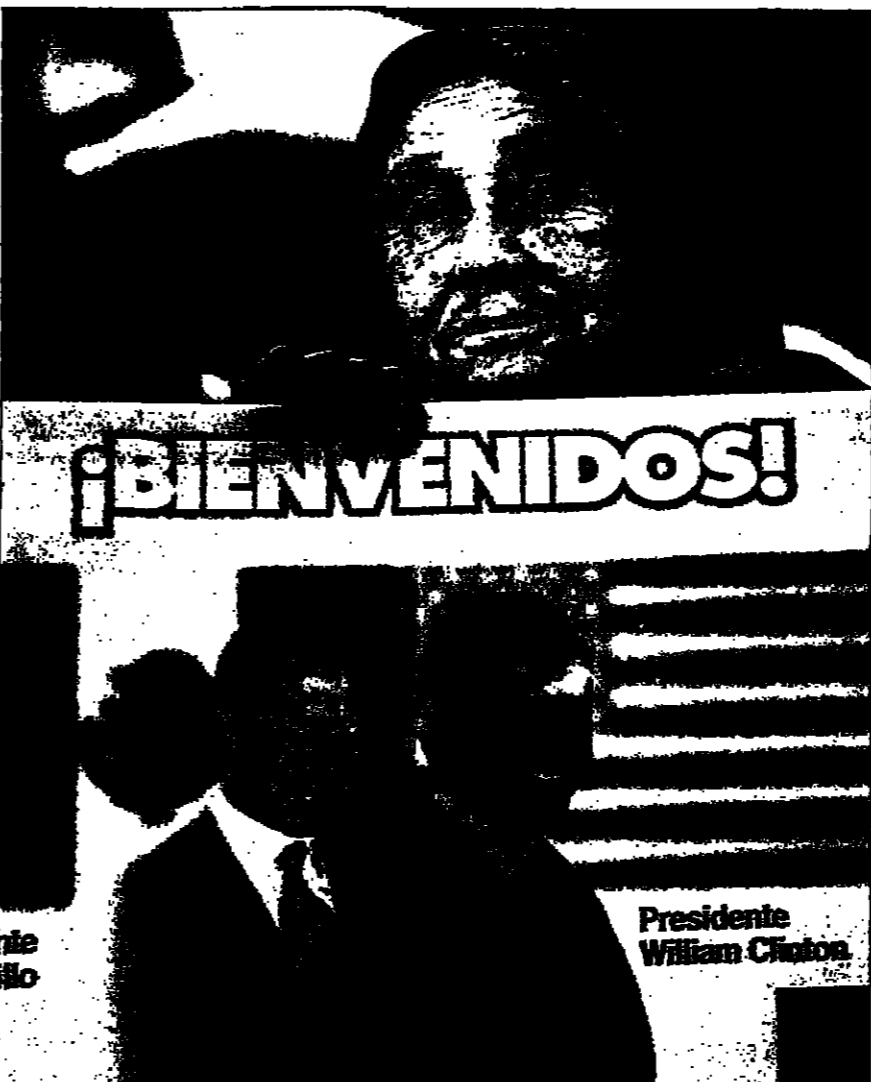
Mr Zedillo would also rather forget the Lewinsky scandal, since he too featured in the Starr report. In November 1997, before Mr Clinton was due to meet Mr Zedillo, Ms Lewinsky allegedly turned up in the Oval Office and showed the US president a suggestive e-mail. "They kissed, and the president rushed off for a state dinner with President Zedillo," the report says.

Also adding to the joint effort to avoid embarrassment was the Mexico government's fear that a hostile US Congress could threaten

"certification" of Mexico over the extent of its anti-narcotics co-operation.

The White House has until March 1 to send Congress its recommendations on countries it considers allies in the drugs war, and Mexico is expected to be on the list. But if Congress rejects the recommendation, which it never has, it could lead to economic and other sanctions and spoil relations between the two neighbours.

Before the visit ended yesterday evening, both governments were expected to sign co-operation agreements on drug monitoring, as well as on violence and safety for migrants along the 2,000-mile border. Mexico also signed an agreement yesterday with the US Export-Import bank for a \$4m credit line to finance Mexican exports to the US.



A Mexican woman waits for a glimpse of the US president

NEWS DIGEST

VENTURE CAPITAL

Investments in US up 24% to record \$14.3bn

Venture capital investments in the US jumped by 24 per cent to a record \$14.3bn last year, according to a survey published today, with technology start-ups grabbing the lion's share of the funds. With venture capital funds achieving average returns of 30-40 per cent, money is flowing into the "risk capital" sector at an unprecedented rate, according to the quarterly PwC venture capital survey. Technology investments almost doubled in the past two years, to \$10.8bn in 1998, up from \$5.5bn in 1996, while internet-related investments more than tripled to \$3.5bn over the same period. In the fourth quarter alone, venture capital investments jumped 11 per cent to \$3.7bn, and 713 companies received new funding. Louise Kehoe, San Francisco

COPPER MINE

Mexican strike ends

Workers at Mexico's Cananea copper mine have ended a three-month strike after an agreement with the mine owner, Grupo Mexico. Close to 2,000 union workers walked out of Mexico's largest open pit copper mine in November in protest at company plans to cut staff and raise the level at which workers receive productivity bonuses. But faced with sharply falling copper prices, the union found it had little negotiating power. The century-old mine, 60km from the US border, stopped losing money during the strike. The miners agreed to the closure of Cananea's smelter, which employs 300 workers. Grupo Mexico, in return, said it would pay employees a productivity bonus for June. Andrea Mendel-Campbell, Mexico City

GUATEMALA APPEAL

Drug convictions reversed

Three men, including a former senior employee of Nestlé, the Swiss food giant, have had their convictions for drug trafficking overturned by an appeal court in Guatemala. Andreas Haenggi, a Swiss who managed Nestlé's factory in Artigua, Guatemala, at the time of his arrest in 1997, has been freed, with a German and a Guatemalan. The appeal court ruled there was insufficient evidence to convict the three men of the trafficking offences. They had been sentenced last September to prison terms of up to 12 years after being found guilty of involvement in trying to smuggle 13kg of cocaine to Europe. Two other Swiss, including Mr Haenggi's son, Nicolas, had their sentences cut from 20 years to five and three years, commutable on payment of a fine. Supporters of the men had maintained there were irregularities in last year's trial and also complained of political pressure to convict, given Guatemala's wish to be seen to be co-operating with US anti-drug efforts. James Wilson, Panama City

G15 urges world trade reform

By Ganita James in Kingston

Developing countries are urging change to international trading arrangements, and to institutions such as the World Bank and the World Trade Organisation, to prevent further damage to their economies. The poorer nations intend to "deepen the dialogue" with industrialised countries and to "make a contribution at every stage" in radical reform of the global economy, according to a statement by the Group of 15 developing countries following their annual summit in Jamaica this week. The G15

is made up of 17 states. The leaders contended that the financial crises in Asia and Latin America were caused by unregulated cross-border financial trading. This coincided with a fall in returns from commodity exports, and the countries found little help from the current structure of international financial and trading organisations.

Mahathir Mohamad, Malaysia's prime minister, warned against emulating Asian countries in rapidly opening markets to foreign capital: "The great Asian Tigers are no more. Reduced to whimpering and begging,

they are but a shadow of their former selves.

"We had welcomed foreign capital in order to boost our growth. "We still do, but now we realise the damage to our economy when that capital is suddenly withdrawn. From being miracle economies we have now become impoverished nations." Developing countries were suffering from a "globalisation deficit", and needed to re-examine the structures of their economies to see how they can protect themselves, said Hugo Chávez, president of Venezuela. "What has been exposed

by the recent crisis is the worst of all possible worlds - financiers who acted as if there was a global lender of last resort to bail them out, combined with the lack of a lender of last resort," said Percival Patterson, prime minister of Jamaica.

"As a lender of last resort, the IMF remains unsuited to that role. It simply has not been given adequate financial resources. And yet... it did bail out the creditors, while leaving debtors in the lurch." The group is also seeking "more equitable" arrangements in the World Trade Organisation.

Ecuador finance minister named

By Justine Newsome in Quito

Ana Lucia Armiijos, the "Iron lady" of Ecuador, was yesterday appointed to take over as finance minister following Fidel Jaramillo's resignation last week. An economist who has previously worked at the central bank and the International Monetary Fund, Ms Armiijos was previously interior minister. She is taking over at a crucial time for the economy.

The government hopes that, following Congress's passage of an austere 1999 budget last week, it can slow inflation, stabilise the economy and stimulate production. An annual inflation rate of 43 per cent in December was the highest in Latin America and real GDP growth was a mere 0.8 per cent last year.

Ecuador is anxious to reach a standby agreement with the IMF in order to renegotiate its Paris Club debt arrears, ease the path for new multilateral lending and restructure its external debt. It is also entering uncharted waters after floating its currency last Friday. "The many adjustments to the banda in the last few years had hurt their credit-

ity. The central bank's strategy of using interest rates, given the weak banking sector, and reserves, was not sustainable," said Michael Henry of ING Barings.

Luis Jacome, central bank president, said, "Ecuador's experience is different from Brazil's," adding: "It comes after fiscal policy has been agreed by Congress. Ecuador has tried to preserve reserves at a reasonable level and we moved directly to flotation." There are hopes that Ms Armiijos can thaw relations between President Jamil Mahuad and the newly independent central bank. She

also has warm relations with the Social Christian party (PSC), on whose votes the government relies to form a congressional majority.

Political differences with PSC leaders and doubts about changes to the budget triggered Mr Jaramillo's resignation. "I exhausted all possible efforts to ensure that technical and transparent management of public finances became the basis of national development. I am sorry that some political sectors put personal and party political interests first," said Mr Jaramillo.

Table with multiple columns and rows of financial data, including stock prices and market indices. The table is partially obscured by a large advertisement at the bottom of the page.

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INTERNATIONAL

NIGERIA'S ELECTION OBASANJO PICKED BY PEOPLE'S DEMOCRATIC PARTY □ DISARRAY AT ALL PEOPLE'S PARTY CONVENTION

Former military ruler wins backing as party candidate

By William Wallis in Lagos

Olusegun Obasanjo, Nigeria's former military ruler, won overwhelming support from his party yesterday to contest presidential elections on February 27. The poll will lead to the country's first civilian government in more than 15 years.

Gen Obasanjo retired from the Nigerian army 20 years ago after handing over to a short-lived elected government. He beat off six other contenders for the candidacy of the People's Democratic Party (PDP), winning 87 per cent of the vote at the party's national convention.

Despite delays, allegations of vote buying, and a carnival of last-minute influence-peddling among more than 2,000 delegates, the vote in the northern town of Jos was by all accounts transparent.

Gen Obasanjo said recently that, as president, he would push through economic reforms. He also promised a constitutional review that would address

demands from throughout Nigeria for greater regional autonomy.

The PDP groups establishment figures from across the country, including a strong contingent of retired generals. It emerged as the leading force in earlier state and local government polls.

Alex Ekwueme, a former civilian vice president, and runner-up, accepted the result, ensuring party solidarity at this crucial stage of the electoral process. There remains the possibility however, that Mr Ekwueme's failure at the primaries will cost the PDP some of the support it has won in his home region, the south-east.

This may not matter, given the state of play in the other main party, the All People's Party (APP), whose convention broke up yesterday in fist fights and threats of sabotage from delegates denied the chance to vote.

The APP is a coalition of ambitious business magnates, politicians who supported Sani Abacha, the former dictator, and some who did not. Its national execu-

tive council bypassed what promised to be a divisive ballot forcing through Oghonaya Onu, a little known former state governor, as the presidential candidate.

The convention also rode over opposition to a proposed electoral pact with a third party, the Alliance for Democracy (AD), which enjoys strong regional support among Nigeria's second largest ethnic group, the Yoruba. Mr Onu may himself fall by the wayside in favour of the AD's proposed joint candidate, Olufemi Falae, a former finance minister.

Like Gen Obasanjo, Chief Falae is a Yoruba from the south-west. He shares a strong reputation outside his region, but unless the APP can quickly put its divisions behind it, he is unlikely to have more than an outside chance of winning the presidency.

Gen Obasanjo's supporters see him as a steady hand, ideally suited to the task of steering Nigeria through a delicate change from military to civilian rule. Since 1979 he has built up an inter-

national reputation heading, among other bodies, the corruption watchdog, Transparency International.

A combination of the tough paternalist and the backing he enjoys across the Nigeria's divided regions are seen as key assets in uniting a nation which has come close to falling apart.

However, his candidature has been fiercely opposed by fellow Yoruba, who continue to believe that he failed to support their candidate for the presidency in the 1979 election. They and others also argue that an Obasanjo presidency would represent little more than a continuation of military rule in a civilian guise.

Addressing this issue and warning of the dangers of alienating the army, he said yesterday: "A lot of heat but unfortunately little light has been generated by the debate over my being a retired soldier. Much of the debate has been caused, perhaps understandably, by the feeling of frustration and despair experienced under recent military regimes.



Supporters of Gen Obasanjo celebrate yesterday. He is seen as capable of uniting Nigeria's fractious regions

G7 to ponder plan for global financial rules

By Robert Chots and George Graham in London and Tony Barber in Frankfurt

Proposals for a global committee on financial regulation will be discussed by finance ministers from the Group of Seven leading industrial countries next weekend, amid debate over the role that national regulators should play on it.

Hans Tietmeyer, president of the German Bundesbank, will present proposals for the committee at the meeting on Bonn on Saturday. It would bring together the International Monetary Fund and the World Bank, as well as bank, insurance and securities market supervisors.

"It is a fairly modest proposal," said one senior G7 official. Mr Tietmeyer will argue that a large new bureaucracy is unnecessary, but that the body should have a small secretariat.

Officials said that one controversial issue was the role of national regulators. Mr Tietmeyer is expected to propose that they should be represented by invitation rather than as of right. This reflects the problem that some G7 countries - for example the US - have complex domestic regulatory structures with no lead organisation.

Central bankers have already moved to improve their own mechanisms for monitoring financial stability issues by restructuring one of the chief committees operating under the aegis of the Bank for International Settlements in Basle.

The Euro-currency Standing Committee has been renamed the Committee on

the Global Financial System and given a broader role in monitoring and developing policy on the functioning of international financial markets. It could be represented on Mr Tietmeyer's new body, though it is thought unlikely to have the same status as the Basle Committee of banking supervisors.

Germany's centre-left government will use the G7 meeting to press home its view that international financial markets should be brought under greater control and harnessed to the twin causes of economic growth and job creation.

But the finance ministry in Bonn distanced itself yesterday from controversial proposals to curb foreign exchange market "speculation" put forward recently by Wolfgang Flic, head of the ministry's international monetary affairs division.

According to Mr Flic, one proposal is an increase in the time gap between the execution of a foreign exchange transaction and its settlement. This might deter large-scale betting on currency movements.

Mr Flic said Germany did not want to "cage" them but rather to guide them in a responsible direction by means of what he called "guard rails". However, he added: "We have no plans to hinder, tie down or muzzle financial markets."

Chancellor Gerhard Schröder's government, the first Social Democrat-led administration to represent Germany at a G7 meeting since 1982, is also proposing an international institution to monitor big moves on foreign exchange and other markets.

NEWS DIGEST

OLYMPICS SCANDAL

Sydney's worries grow as sponsor warns of pull-out

Sydney's anxiety about sponsorship of the 2000 Olympics increased yesterday following warnings by Samsung Electronics, the South Korean company, that it was reconsidering its A\$77.5m (US\$50m) sponsorship because of negative publicity surrounding the "votes-for-bribes" scandal.

"We believe the recent scandals present some danger to sponsorship," Kim Se-hun, Samsung's manager of sports marketing, told an Australian newspaper. "We still need to evaluate the reports of the various judiciary committees (investigating Olympics scandals) before making decisions or definite comments as to the next step."

Mr Kim's comments followed criticism of the Olympics scandals last week from another main Olympics sponsor, John Hancock, the US insurance company, which said it would not use the Olympic rings as part of marketing programmes until corruption had been purged.

Last Friday, General Motors Holden, the Australian car-maker, also suggested it would review its Sydney Olympics sponsorship commitment. Several other Olympic sponsors have expressed concern about the scandal, which has centred on allegations that Salt Lake City bribed International Olympic Committee members to ensure it won the right to host the 2002 Winter Games.

The criticisms are particularly disturbing for the Sydney organising committee for the 2000 Olympics, which is struggling to make up a shortfall of about A\$220m on its overall sponsorship target of A\$870m. Sandy Holloway, the committee's chief executive, recently said the IOC scandal had made the sponsorship target much harder to achieve. Gwen Robinson, Sydney

DEFENCE CONTRACT

Israel wins Croatian order

Israel yesterday won an order to modernise Croatia's MIG-21 fighter aircraft, brushing aside criticism that Franjo Tudjman, president of Croatia, still harboured anti-semitism.

The deal, worth between \$80m and \$120m and awarded to Elbit Systems and Israel Aircraft Industries, was finalised during a visit to Israel by Pavao Miljevac, Croatia's defence minister.

Yossi Beilin, a deputy foreign minister in the former Labour government, said the contract was "a disgrace" given Mr Tudjman's memoirs in which he expressed doubt about whether 6m Jews were killed in the Holocaust.

"Only a cynical government like that of Netanyahu would be prepared to sell its soul for such a contract," he added. Labour had refused to establish diplomatic relations with Croatia. A year after Benjamin Netanyahu was elected prime minister of the right-wing led Likud coalition in 1996, diplomatic ties were forged. Judy Dempsey, Jerusalem

SOFTWARE PIRACY

Microsoft doubts on Lebanon

Microsoft, the US software company, is reconsidering plans to open a regional office in Beirut after Lebanon's parliamentarians deferred a decision on a bill intended to protect intellectual property. Bahram Muhazzabi, general manager of Microsoft for the Gulf and eastern Mediterranean, said no office would be opened in a country "that did not protect that investment".

Microsoft, one of the leading software companies in Lebanon, says "above 90 per cent" of its software is being used illegally, costing the company at least \$2m in lost earnings per year.

The issue has raised questions over the government's ability to implement a programme of institutional and legislative reform of a kind that will attract international investment. A number of parliamentarians had demanded discounts of up to 50 per cent on computer software for schools, universities and government departments. James Schofield, Beirut



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speed entry
developing
countries to
WTO

accord to go ahead
missed deadline

under US pressure

wins compensation

'Speed entry of developing countries to the WTO'

By Guy de Jongh

The European Union yesterday called for a concerted effort to complete this year membership negotiations with the more than 30 developing countries seeking to join the World Trade Organisation.

Sir Leon Brittan, EU trade commissioner, said the initiative should aim particularly to accelerate WTO entry by the very poorest applicants by offering them simplified admission procedures and specially favourable terms.

His proposal coincides with intensified efforts by the US and China - the most populous of the applicant countries - to agree on Chinese WTO admission when Zhu Rongji, China's premier, visits the US in April.

Sir Leon said his proposed initiative should cover China and Russia, but also countries such as the former Soviet republics, the Baltic states, Albania, Croatia, Cambodia, Laos, Nepal, Saudi Arabia and Vietnam.

He said the WTO should aim to admit as many applicants as possible at its ministerial meeting in Seattle in November, which is expected to launch a world trade liberalisation round. That would mean concluding membership negotiations by late summer.

He said applicant countries must be prepared to accept commitments on trade similar to those

observed by the WTO's 133 members. That would require them to return to membership negotiations with fresh mandates and more ambitious market-opening offers.

In return, WTO members should be ready to grant least developed applicant countries special terms, more lenient than those currently demanded of them.

Such terms could include a 30 per cent ceiling on the poorest applicants' tariffs on goods, and possibly a grace period of several years after admission in which to achieve it, Sir Leon said.

Transition periods could also be granted for adjustment to some WTO rules and disciplines, in areas such as protection of intellectual property rights, while applicants should be asked to open their agriculture and services markets as wide as those of the WTO's poorest existing members.

Sir Leon's initiative follows pleas by Renato Ruggiero, the WTO director-general, for a special effort to accelerate enlargement of the organisation.

Mr Ruggiero fears that unless decisive progress can be made before the WTO launches its next set of world trade talks, negotiations with applicants may stagnate for several years, when the requirements for membership are likely to be even tougher.

TRADE CONFLICT TOKYO MINISTER WELCOMES SUGGESTION OF FORUM BUT OFFICIALS HAVE DOUBTS

US presents Japan with plan to solve disputes

By Michio Nakamoto in Tokyo

The US has asked the Japanese government to consider setting up a new economic forum to discuss trade and other matters with the aim of defusing problems before they become friction.

Shuji Yamai, Japan's vice foreign minister, yesterday responded favourably, saying: "I believe it would be desirable that there be a high-level mechanism... to discuss wide-ranging economic issues and to resolve individual trade issues before they turn

into major problems."

The proposal, controversial in both Japan and the US, comes amid growing trade tensions between the two countries. On Friday the US Commerce Department released a preliminary anti-dumping ruling against steel imports from Japan.

Japan's vice minister for international trade and industry, Osamu Watanabe, yesterday indicated the Japanese government would respond firmly to US actions should they conflict with WTO rules.

"We will calmly monitor

how the United States follows procedures under its domestic law. But if (US action) conflicts with WTO rules, we will make our opinions known," he said.

A sharp rise in Japan's current account surplus last year to a record ¥15,861bn (\$139bn), which was unveiled by the finance ministry yesterday, also prompted vice finance minister Koji Tanami to try to quash criticism that Japan was exporting its way out of recession. "It is not likely that we will seek to achieve an export-led growth. It is not desirable

either," he said.

The rise in trade tensions has prompted calls for better communication between the two sides and the US proposal for a new forum could be discussed when Keizo Obuchi, Japanese prime minister, visits the US in May.

The refusal of the finance ministry to discuss problems the US sees in Japan's implementation of the bilateral insurance agreement has, for example, caused resentment on the US side.

However, the idea of a new forum has triggered some

opposition in Japan where many government officials have been suspicious of bilateral arrangements aimed at negotiating specific issues.

Mr Watanabe of the ministry of international trade and industry notes that a new economic forum could be useful to discuss broad, global issues, but would be superfluous if specific trade issues were to be on the agenda.

Japan's experience of such bilateral arrangements in the past has generally been an unhappy one. In the

famous semiconductor talks, Japan was forced to accept a particular target for foreign market share in the domestic semiconductor industry, much to its chagrin. The most recent arrangement, known as the framework talks, was agreed at the highest political level against widespread opposition from Japanese trade officials.

Japanese government officials stress that trade problems in particular should be discussed through the World Trade Organisation, rather than bilaterally.

Turkey acts to encourage foreign energy investors

By Leyla Bouillon in Ankara

Turkey has taken an important step towards removing the single most important obstacle to investment in Europe's fastest growing energy market, the country's new energy minister said yesterday.

Ziya Aktas said his ministry had reached a gentlemen's agreement with the Danistay, the country's highest

administrative court, that the court would not stand in the way of energy projects requiring international arbitration.

The constitution's current requirement that the Danistay should have the final say in any disputes with foreign investors is the biggest obstacle to Turkey's efforts to attract over the next decade an estimated \$4.5bn in private investment to satisfy the "energy hunger" of a population

which by 2010 could grow from 60m people to 80m.

Mr Aktas recognised that international arbitration was "a must" for financiers of deals both for the transfer of power plant operating rights to private companies and the sale of electricity by private generators. He said that contracts could be approved by the Danistay even before necessary constitutional amendments were passed by the parliament in six months to a year's time.

The amendments would allow deals to be defined simultaneously as concessions, which are subject to Danistay arbitration, and as commercial agreements, which are not.

Mr Aktas, who is part of a caretaker administration that will run Turkey until elections on April 18, said the government also planned next month to sign a contract to buy 10m cubic metres of natural gas a year

from Turkmenistan over a 20-year period. The gas would be transported by a \$3bn pipeline to be built by a consortium led by Bechtel of the US, providing the pipeline sees off a competing Russo-Italian project announced last month to transport Russian gas through Turkey. Mr Aktas brushed aside analysts' doubts that the Turkish and European gas markets could sustain two new pipelines. He also voiced confidence in

a separate plan to build a \$2.4bn pipeline carrying Caspian oil from the Azeri capital of Baku to Turkey's Mediterranean port of Ceyhan. He hoped an inter-governmental agreement between the states through which a pipeline would pass could be signed by mid-March, followed by the conclusion of agreements between the states and oil companies involved in the production and sale of Caspian oil.

NEWS DIGEST

FINANCIAL SERVICES DEAL

WTO accord to go ahead despite missed deadlines

World Trade Organisation members yesterday decided to bring a landmark accord liberalising financial services worldwide into force as planned on March 1, despite the failure of some governments to ratify the pact on time.

Fifty-two countries accounting for over 90 per cent of the global financial services market also agreed to give the 16 WTO members which missed the end-January deadline until June 15 to ratify the accord. The laggards include the important financial centre of Luxembourg, as well as Australia, Brazil and Poland.

The pact to enlarge foreign competition in banking, insurance and securities services was adopted by 121 countries in December 1997 after difficult negotiations in the midst of the Asian financial crisis. Hailing yesterday's decision Renato Ruggiero, WTO director-general, said it would inject a measure of stability into turbulent financial markets.

Meanwhile, the WTO's general council yesterday declined to issue an interpretation of WTO dispute settlement rules relating to compliance, the subject of a bitter argument between the US and the European Union in their banana battle.

The matter, which the EU put on the agenda, has been referred to a more general ongoing review of WTO dispute procedures. Frances Williams, Geneva.

COSMETICS TESTS ON ANIMALS

Brussels 'under US pressure'

The European Commission is under pressure not to amend its cosmetics directive to ban the use of ingredients tested on animals because of fears that the move would breach world trade rules, according to the Royal Society for the Prevention of Cruelty to Animals, the leading UK animal welfare charity.

The RSPCA claims a modification to the existing directive risks not being adopted because of protests from the US that it would act as a barrier to trade.

The amendment was originally intended to allow the sale in the EU of cosmetics which contained ingredients tested on animals, including those imported from outside Europe. But Brussels has been advised that banning products that were not tested in Europe - even if tested on animals - would breach international trade obligations.

Alex Ross, RSPCA spokesman, claimed the EU also wanted to ban imports of cosmetics from the US, Canada and the US, but again he said the move risks of fears it would lose a legal challenge with the WTO.

"We need to persuade other countries and the WTO to change their rules to stop animals being sacrificed for trade concerns," he said. The RSPCA will today lobby the British parliament for a motion to take up the case through the EU.

George Parker, London.

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Microsoft wins compensation

Microsoft, the US computer software giant, has won compensation from two Chinese companies worth a total of \$100,000, the China Daily newspaper said yesterday.

It said Beijing Heleida Science & Technology Development Company and Min'an Investment Consulting Company were found guilty by a Beijing court of copyright infringement and the unauthorised use of Microsoft products.

China is trying to crack down on copyright infringements and on the misuse of intellectual property rights as part of its bid to enter the World Trade Organisation. Many western WTO members, particularly the US, have said they want to see China take a stronger stance against copyright piracy before WTO entry is seriously considered.

"The verdict of this case demonstrates Chinese efforts to further strengthen protection of intellectual property rights," the newspaper quoted Song Heide, Microsoft's lawyer, as saying. AP-DL, Shanghai.

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DEVELOPING NATIONS FOREIGN OFFICE PLAN

UK groups urged to fund environmental secondments

By Andrew Parker, Political Correspondent

UK companies are to be asked to provide secondments for industrialists from developing countries to help improve their knowledge of environment-friendly working practices.

Robin Cook, foreign secretary, indicated last night the government would pay for the secondments through a "climate change challenge fund".

"It will fund projects that will help developing countries to build up the capacity they need to combine healthy growth with low emissions of greenhouse gases," Mr Cook told the Green Alliance, an environmental coalition, in London.

An Anglo-German forum on the environment is to be set up, underlining the need for European wide solutions. It will bring together ministers, business and non-governmental organisations.

Mr Cook said he was inviting "young future leaders from developing countries" into the Foreign Office because "the key to building a global consensus on the environment will be to break down the suspicion between north and south. We in the developed world need to convince the south that our concern for the environment is not a form of protectionism in disguise".

The Foreign Office will provide £500,000 (£320,000) to the fund. Mr Cook said he hoped UK companies with an interest in the environment would at least match this sum.

"The challenge fund will enable young high fliers in the key industries in these countries to spend time in British companies."

"It will pay for carefully targeted consultancies and training programmes," Mr Cook said.

He added that the European Investment Bank was "keen to work with us, funding appropriate projects that our challenge fund opens up through its well-established banking network in developing countries".

A Foreign Office official said the climate change challenge fund would help developing countries move from a "high emissions target to a low emissions target".

He added that the specific uses for the fund had not been finalised but could include financing the secondments.

Other uses could involve paying for the secondees - to include officials as well as industrialists - to attend UK higher education courses and financing seminars in the developing countries on climate change.

Mr Cook also announced that the Foreign Office would be inviting a secondees from business to promote the UK's environmental industry. A secondees would also be brought in from an environmental organisation.

Mr Cook insisted he had pushed the environment up the Foreign Office's agenda. "We strengthen our environmental policy by having a foreign policy that supports democracy, human rights, accountability and openness," he said.

Menus to detail contents of modified foods

By David Wighton, Political Correspondent

The government yesterday said it would bring forward the introduction of rules to force restaurants to disclose whether they are serving genetically modified foods. As part of a counter-offensive over such foods, the government said it hoped to bring in regulations by June requiring menus to carry details of the GM content.

In a sign of the government's concern at the media backlash, Downing Street sought to use the prime minister's eating habits to reassure the public. Declaring the prime minister had "no problem" with eating GM foods it said: "The prime minister is very strongly of the view that this product is safe. He has no hesitation about saying that."

Critics said the move smacked of "desperation" and recalled a similar demonstration of confidence by John Gummer, the then Conservative agriculture minister when at the height of the BSE crisis he fed a beefburger to his daughter.

Government insiders say ministers are hampered by two main constraints: the fact that the UK has little scope for independent manoeuvre and the fear that taking a tough line against GM products would jeopardise the UK's world-class biotechnology industry.

Although the main GM products available are from US companies, UK companies are heavily involved in technologies involving gene manipulation. "The worry is that if this thing gets out of control and the government is forced to take a hard line against biotechnology companies, they may just decide to take their labs somewhere else," said one industry executive.

Another problem for the UK government is that regulation of GM food and crops is a European Union matter. Britain could not impose a moratorium on new GM foods or crops without running up against Brussels. The French did that and are facing legal action in the European Court.

Editorial Comment, Page 15

Pro-British leader faces opposition over peace agreement

By John Murray Brown in Belfast

David Trimble, Northern Ireland's first minister, looks set to be opposed by a majority of unionists today when the regional assembly votes to ratify the new power sharing arrangements.

Mr Trimble is leader of the Ulster Unionist party, the biggest pro-British party in the region.

Unionists in the 108-member assembly are evenly split. But one of Mr Trimble's 28 assembly members has said he would vote against the motion, tipping the balance of power towards opponents of the 1998 peace agreement brokered by former US Senate majority leader George Mitchell.

Peter Weir, a UUP assemblyman, said in December he would vote against ratifying the shape of the new regional administration because the deal did not demand prior handover of weapons by the Irish Republican Army.

But a majority unionist vote against Mr Trimble will not change the result of today's vote because the motion will be backed by the moderate nationalist Social Democratic and Labour party and Sinn Féin, political wing of the IRA.

The issue underlines the internal challenge Mr Trimble faces over his tentative rapprochement with republicans. The assembly is being asked to approve 10 ministries and six "north-south" bodies which will implement policy in co-operation with the Irish Republic. A separate vote will be taken on setting up a civic forum to bring together business, unions, the voluntary sector and churches to consult on issues of mutual interest.

But Mr Trimble insists the IRA should first hand in some weapons before Sinn Féin can take seats in the executive.

A spokesman for Tony Blair, the UK prime minister, said: "The prime minister believes all aspects of the agreement have to be met. You cannot pick and choose between them. He believes there has to be a start to decommissioning."

Poor oil prices spell troubled waters for the industry

With crude languishing close to a 12-year low, the long-predicted decline in the sector may be about to begin. Robert Corzine reports

Anyone seeking signs of the oil price collapse in Aberdeen, Britain's oil capital in north-east Scotland, may find themselves frustrated. On the surface, it is business as usual: helicopters shuttle between North Sea platforms and Aberdeen airport, and house prices, rivalling London and southern England, remain high.

But dig deeper and it is clear Britain's offshore oil industry, which until recently accounted for nearly a fifth of all industrial investment, and which supports more than 380,000 jobs across the country, is at a turning point. With crude prices testing 12-year lows, many wonder whether the long-predicted but much-postponed decline of the industry is about to begin.

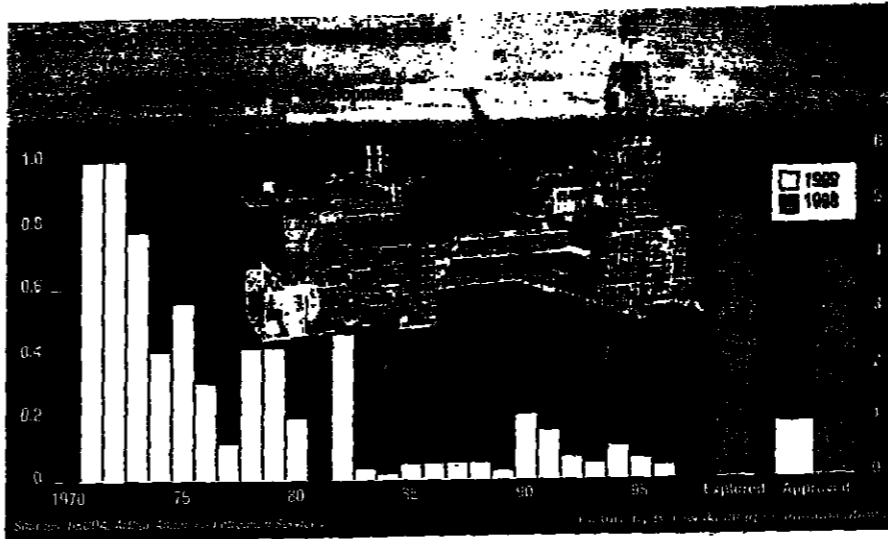
The answer is not straightforward. Short term, there appears to be little danger of a collapse in output. Wood Mackenzie, the consultancy based in Edinburgh, the Scottish capital, believes about 93 per cent of output from the UK continental shelf would still be economic

with an average oil price as low as \$7 a barrel, well below the present range of \$10-\$12. It also predicts UK oil output this year will surge by 14 per cent to a record average of 2.9m barrels a day, as companies seek increased volumes to offset lower prices.

A steady reduction in offshore operating costs underpins the new resilience of the industry. Royal Dutch/Shell, one of the biggest producers, says its operating costs of about \$2.50 a barrel are three times lower than its 1990 projection for this period. Technological innovation, more focused management and new arrangements with contractors and suppliers account for much of the reduced costs.

But the price collapse is being felt at the exploration and appraisal level, where activity has plummeted. Given the cyclical nature of the oil business, a prolonged downturn in exploration would have a knock-on effect on future production levels.

Capital spending is also being slashed. This will hit UK platform fabricators,



which face a dearth of big field developments in the pipeline. Malcolm Brinded, managing director of Shell UK, believes sub-sea developments will dominate in future. The aim will be to tap the many small fields that surround the larger, developed reservoirs. Wells will be placed directly on the seabed with pipelines taking the oil, gas and water mixture back to existing platforms for processing.

"There are plenty of small developments in the \$20m range," says Mr Brinded. "But we need to repeat them

quickly and simply." That may require fundamental reforms to the way the industry is organised.

A new government-industry taskforce has been charged with enhancing the sector's competitiveness. "The North Sea needs to be operated differently," says Pierre Jungels, chief executive of Enterspra OIL, the UK's biggest independent explorer. Enterprise and Amerada Hess, the US oil group, recently looked at combining offshore assets under a single unit. That idea did not pass the discus-

sion stage, but other operators may find more compelling combinations. Mr Brinded says tax changes could allow more consolidation in individual licenses allowing companies to build meaningful stakes. Other big producers, such as BP Amoco, want relief from royalties on older fields.

But much remains to be done. Crine, an industry body, believes offshore life-cycle costs - finding, development and operating costs - can be cut from \$12 a barrel to \$8 by 2002. In the early 1990s they were \$22.

Some savings are expected from changes to the way the industry organises its supply chain. "We often never know how equipment performs after it leaves the factory," says Syd Fudge, chairman of the Offshore Contractors Association, a trade group.

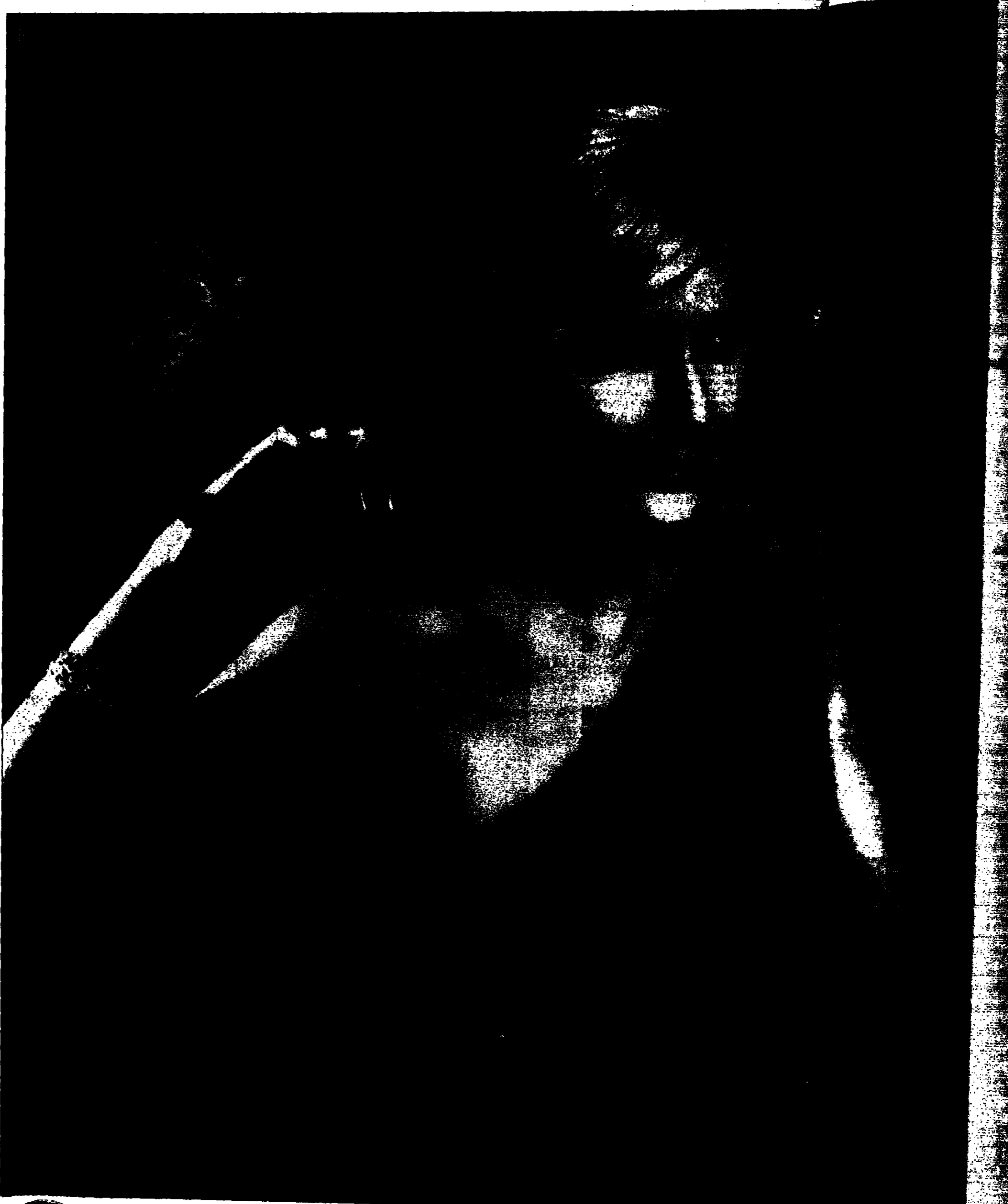
Improved technology also figures in Crine's thinking. Cutting the cost of wells is the biggest priority, given that they are the most expensive element in most offshore developments. Although day rates for drilling rigs have fallen from \$30,000-\$50,000 last year to \$20,000-\$30,000, new technical approaches, such as silencer wells, could cut drilling costs by up to a third within

five years or so. But a question mark remains over future investment levels unless crude prices improve. "Oil prices at \$14-\$15 a barrel will keep the North Sea a viable business," says Mr Brinded.

But if prices stay depressed for several years, the long-term outlook could be grim, with returns on investment in small fields struggling to meet corporate hurdle rates. "It will be hard to stop the rot once oil companies stop investing," says Mr Fudge. "Investment has already slowed down."

SNP says

Increase in



سكرا من الاموال

SCOTLAND NATIONALIST PARTY UNVEILS PROPOSALS FOR LOW-INTEREST BONDS TO FUND LARGE PUBLIC WORKS PROJECTS

SNP says private finance scheme must go

By James Buxton in Edinburgh

The Scottish National party will today spell out its determination to replace the private finance initiative with a Scottish public services trust that would guarantee low-interest bearing bonds to finance large projects. The PFI is an effort to attract private finance to public projects. It was inherited by the present government from its Conservative predecessor. PFI is being used in Scotland for three hospitals, a large schools rebuilding project and a prison.

Alex Salmond, leader of the nationalist party, which campaigns for independence for Scotland in the European Union, said the new system would be cheaper than PFI and would leave the assets in the hands of the state at the end of the 30-year borrowing period, rather than in the hands of the lenders, as happens under PFI. "This is an imaginative way to end the present rip-off of PFI and fund new assets," he said. But the scheme was attacked yesterday by Sam Galbraith, the Scottish health minister, who said it would add to the public sector debt. "Limit the spending power of the Scottish parliament and halt hospital schemes now under way."

Under the scheme financial institutions would issue bonds on the international bond market to fund public works projects in Scotland. With a guarantee from the Scottish public services trust the bonds would pay interest rates as low as 4.75 per cent, compared with the 9 per cent Mr Salmond claimed is often charged for lending under PFI.

He said the new Edinburgh Royal Infirmary, now being built under PFI and involving borrowing £200m, would need to borrow only £125m under the SNP scheme. The PFI has a poor image in Scotland because it is seen as a threat to public sector jobs. In opposing it the SNP is aligned with Unison, the largest public sector workers' trade union, and the British Medical Association, which represents family doctors.

Mr Galbraith said financial institutions would only lend more cheaply if a government institution such as the Scottish Office guaranteed the debt of the new public services trust and assumed the risks of the project. But if that happened the debt would count as public sector debt. "That would mean that the amount of other capital expenditure which a devolved Scotland could undertake would be massively reduced."

He said the SNP's claim that the cost of borrowing for the Edinburgh Royal Infirmary could be reduced by 60 per cent to £125m was "truly Alex in wonderland politics".

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PRIVATISED COMPANY CONTRACTORS ARE URGED TO REVIEW STANDARDS BECAUSE OF PEAK LEVEL OF 'UNSAFE ACTS'

Increase in dangerous incidents on rail network

By Charles Webster, Transport Correspondent

Railtrack, the privatised owner of most of the UK rail infrastructure, plans to step up its safety procedures in the wake of an alarming increase of incidents involving contractors working on the rail network. The number of "unsafe acts" including "near

misses" of workers on the line and problems with incorrectly isolated sections of electric rail rose to a record level in the four weeks to mid-November, the company said yesterday. In one incident a safety supervisor allowed an engineer's train into an area where men were working and was then found asleep in his car. The increase in incidents

caused by contractors contrasted with an overall decline in the number of life-threatening incidents on the railway in recent years. The decline in safety standards among contractors has forced Railtrack to renew its appeal for them to raise standards. Railtrack has been under pressure in recent months from the railway inspection

body, MPs and trade unions over its management of contractors and has normally defended its record of dealing with them. The transport committee of the House of Commons warned in December that Railtrack was not monitoring its contractors adequately. It has been criticised for failing to properly monitor companies new to the rail

industry. When the former state network's track maintenance companies were privatised, many were bought by civil engineering groups including Amey, Balfour Beatty and Jarvis. Railtrack's concerns are revealed in the latest edition of a staff newspaper. It said it wanted to bring home to its staff the importance of this safety issue.

A total of 111 incidents was recorded in the four week period to November 14 and the average in recent months has been 18 per cent higher than a year ago, according to the company's latest group safety report. Two contractors' staff have been killed over the past year while 58 have suffered severe injuries, 20 more than the previous year.

NEWS DIGEST

HEATHROW 'DISASTER'

Engineering group fined \$1.9m over tunnel collapse

Balfour Beatty, the engineering company, was yesterday fined £1.2m (\$1.9m) over a tunnel collapse at Heathrow Airport in 1994. A £500,000 fine was imposed on Geocom GGS, the Austrian engineering consultancy firm that monitored construction of the tunnel. Both organisations were ordered to pay £100,000 in costs. The judge at London's central criminal court called the collapse "one of the worst civil engineering disasters in the United Kingdom in the last quarter of a century". The tunnel, part of the Heathrow Express rail link to central London, collapsed in October 1994 leaving craters at the airport and causing the cancellation of hundreds of flights. The fines far exceeded those imposed in other cases of breaches of health and safety rules without loss of life, which have typically ranged between £100,000 and £250,000. Geocom was convicted on two charges of failing to ensure the safety of employees and the public last week. Balfour Beatty pleaded guilty to the same charges in November 1997. The tunnel was being built using the "Austrian method", in which the contractor uses an excavator rather than a boring machine and uses wire mesh and concrete to reinforce the walls of the tunnel. This minimises the need for extra support - and cuts costs. Vicki Bakshi, London

STATE HEALTH SERVICE

Warning over tobacco cases

Proposals for state health service hospitals to sue tobacco companies were rebuffed yesterday when the government warned court action would be illegal. The announcement came after it emerged that health service managers were considering trying to recover funds from cigarette manufacturers for the costs of treating smokers. But the Department of Health insisted such action would require new legislation, which the government is not intending to pass. Dr Bill O'Neill, ethics and science adviser to the British Medical Association, the family doctors' group, said: "We believe the department's stance on the legal position needs to be challenged. The government is understandably reluctant to take on the tobacco companies and perhaps does not want health service trusts [hospitals] to be seen to be 'spending public money' on this legal battle."

PRIVATE HEALTH INSURANCE

Bed charges anger industry

Bupa, the largest UK operator of private hospitals, angered the health industry by demanding an increase of three times the rate of inflation in charges for its beds - while the insurance side of the business tells rival hospital providers it will only pay a near-zero increase in their charges. The move came as Bupa disclosed in confidential correspondence to private hospitals that it faces a loss of more than £20m (\$32.6m) on last year's insurance business. Others in the industry accuse Bupa of double standards, while private medical insurers are angered at the implications of Bupa's price increase for their premiums. Bupa Hospitals is seeking a 7.5 to 8 per cent increase in its hospital charges when Nuffield Hospitals, the third largest group, is raising its prices by only 2.5 to 3 per cent. Fergus Kee, managing director of UK membership for Bupa's insurance arm, insisted the hospital and insurance sides of the business "operate independently of each other". With Bupa insurance losing money, "we are doing what any business in our position would do, which is seek the minimum price increases possible from our suppliers right across the industry". Nicholas Timmins, London

MENTAL HEALTH

Psychopath move 'shocking'

Dangerous psychopaths are to be locked up indefinitely - whether or not they have committed a crime - under laws proposed by the government yesterday. Jack Straw, home secretary, told MPs that some people with severe personality disorders are such a threat to the public they should be incarcerated even if they have not yet broken the law. He accepted that "detaining people indefinitely on the basis that they pose a danger to society is a serious step", but "the safety of the public is our prime concern". But John Wadham, director of Liberty, the civil liberties campaign, condemned this judgment as "shocking". He said: "Proving that you are not dangerous is almost impossible and there is no doubt that some people who are no danger will be locked up." The government's plans for imprisonment focus on those who have been released from jail or psychiatric care after serving their sentence for previous crimes, and those who have yet to commit crimes but are thought to be a threat. The current law allows such people to be detained only if "treatment is likely to alleviate or prevent a deterioration of their condition". They are held in psychiatric hospitals. Simon Buckley, London

OFFICIAL STATISTICS REVIEW BY KPMG

Role of private sector to widen

By Simon Briscoe, Statistics Editor

The private sector is to be given a greater role in collecting Britain's official statistics, the government is soon to announce. The move follows a review by KPMG, the consultant, commissioned by the Treasury last July. The aim of the review was to improve efficiency and identify potential savings. It is believed to have specified contracting out collection of data as the way to provide the biggest benefits.

The Office for National Statistics' 3,100-strong workforce could be cut by 1,000 if the private sector takes on wider functions and the ONS focuses on analysis and dissemination. But hundreds of jobs could move to the private sector.

The review could have an impact on the 10-yearly census, next due in 2001, which is expected to cost more than £100m (£164m). But contracting out data collection for other surveys would have a greater impact on the ONS structure. The

organisation conducts nearly 100 business surveys each year and many other studies.

The government's handling of the review has attracted criticism. The review was vague and many observers, including the House of Commons Treasury committee, felt any study should have been carried out as part of the government's recent spending review, which set out three-year financing plans for all departments.

Private sector involvement in data collection has already been tested on the retail price index. The ONS considers this a success and the government plans to re-tender when the existing contract expires this year. But critics within the ONS fear the quality of data will fall if respondents are not answering government surveys because of fears about confidentiality.

The move comes at a time of upheaval for the ONS. There have been a number of recent structural changes in the organisation, as well as complaints by senior staff of underfunding.

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MANAGEMENT & TECHNOLOGY

MANAGEMENT FLEXIBLE WORKING

Pathway for pioneering performers

Alison Maitland finds you do not necessarily have to work long hours in the office to get to the top

Part-time work is still often associated with low wage, low-status jobs. But a new breed of highly rated managerial staff working fewer hours is emerging in many of North America's leading companies.

A study of 87 part-time managers and professionals working for a wide range of US and Canadian employers has found that many are "star" performers. The researchers admit they were surprised by the success reported in the survey, which also questioned spouses or partners, senior managers, human resources staff and co-workers.

Senior managers cited many reasons for approving a cut in working hours: to keep outstanding staff and to avoid wasting the investment in their training. Many of the 87 managers and professionals - who included software engineers, human resources specialists and finance experts - were women with children under 10.

The researchers admit they were surprised by the success reported in the survey, which also questioned spouses or partners, senior managers, human resources staff and co-workers. "These kinds of jobs are assumed to be impossible to customise and contain, given the responsibility for the work of a group of subordinates," says Mary Dean Lee of McGill University's management faculty, leader of the research team.

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They were generally fairly high-level employees with an average of 11 years' service. Their salaries averaged nearly \$80,000 (\$37,000), with the highest on \$140,000.

The 45 organisations involved included AT&T, International Business Machines and Procter & Gamble, and professional services firms such as KPMG and Ernst & Young.

On average the sample had reduced their weekly working hours from 50 to 32 - by working four days a week, rather than five or more, for example. They



Nine to five: but part-time work is gaining acceptance. MovieStars

per cent had been promoted while working fewer hours. Having a supportive senior manager was the most frequently mentioned factor in making the arrangement work. Significantly, 70 per cent of senior managers in the survey were rated as highly supportive, although only 40 per cent had negotiated the original agreement.

How can senior managers help? The research suggests they should be sensitive and creative in solving problems, encourage dialogue about the workload, and

While most believed they had made some career trade-offs, two-thirds did not believe their progress had been halted

The top managers commonly felt jobs above a certain level could not be done on a shorter working week. Even in companies prepared to experiment and innovate, "there appears to be no real re-evaluation of the traditional career path to the top", say the authors.

This is echoed in negative statements from some individuals that their careers had "plateaued" and that opportunities to progress would only arise if they resumed full-time work.

However, while most believed they had made some career trade-offs, two-thirds did not believe their progress had been halted. Many talked about pursuing career success "on their own terms". Of the whole sample, 35

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Fujifilm plans colourful launch for world's smallest pixel camera

Weighing just 8½ ounces and measuring 4in high, the world's smallest 2.3m pixel camera will be launched by Fujifilm in April. The Japanese group says the digital MX2700 camera produces files of sufficient size - six megabytes - to produce clearer and more colourful images.



Small issue: the digital MX2700

Built-in point of connection

Increasing numbers of peripherals such as printers, scanners, speakers and mice can be connected to the computer via a Universal Serial Bus (USB), writes Geoff Wheelwright.

Some digital cameras are being fitted with USB connections to desktop and notebook computers. But you cannot plug these extras into a single USB port. The normal solution is a USB "hub" - a box with sockets for USB devices and a connection to the port.

For less than \$1,500 in the US, you can get ViewSonic's new Xtreme Monitor which includes a 21-inch display, capable of showing images at a 2,048 x 1,536 pixel resolution. It also boasts a four-port USB hub to simultaneously run USB compatible peripherals and "Hot On Screen" software.

Online archive for legal material

Butterworth, the UK law firm, has teamed up with Autonomy, a UK technology group, to develop an

projects carried out as part of the Stanford programme for developing computer technology that can be incorporated into clothing. The computer could be put in a shirt pocket and linked up to special glasses that can act as a computer display.

Alcatel offers first IP-PCX

The world's first internet protocol-powered Private Communications Exchange (IP-PCX) has been launched by Alcatel, the French telecommunications equipment group.

Oliver Bujard, president of Alcatel's enterprise and data networking activities, said: "The benefits to the enterprise are enormous."

Web server in your shirt pocket

Researchers at Stanford University have built a matchbox-sized web server that is small enough to fit into a shirt pocket, writes Vanessa Houder.

The server, which is less than 1.75 inches high, 2.75 inches wide and 0.25 inches thick, consists of an AMD 486-SX computer with a 66 megahertz central processing unit, 16 megabytes of random access memory and 16 megabytes of flash read-only memory. It is connected to the internet through a parallel port and runs a cut-down version of Linux, a version of the Unix operating system. Because the machine is a web server, it does not need a keyboard or a display.

"As voice communications are enabled over the data network, there is now one network and one management system for the IT manager to control. For the end-user, there is a seamless transition that offers new business benefits through enhanced IP-based applications and communications tools."

Compaq, Lotus opt for UK system

Compaq Computer and Lotus Development Corporation have selected Knowledge Management, the UK consultancy, to contribute its Knowledge Innovation software system to the US groups' portfolio of products.

Christopher Price

TANESCO TANZANIA ELECTRIC SUPPLY COMPANY LIMITED. PRE-QUALIFICATION FOR CONSULTANCY SERVICES TO DEVELOP THE ZAMBIA-TANZANIA 330kV INTERCONNECTOR PROJECT FOR PRIVATE INVESTMENT CONSIDERATION. ZESCO LTD of Zambia and TANESCO of Tanzania have embarked on the development of a 330kV transmission line from Pensulo substation, Serenje, Zambia to Mwakibete substation, Mbeya, Tanzania. The length of the line is approximately 690km.

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Free rein on the net. Offers of connection, software and hardware without charge could push the internet into the mass market very rapidly. "Follow the free" is a maxim that has been quoted a several times in this column. What it means is that internet businesses offering their product or service free of charge are especially worth watching, because word of mouth works so quickly over the internet.

PEOPLE



PEOPLE ON THE MOVE

Société Générale de Surveillance hires diplomat

Société Générale de Surveillance, the world's biggest inspection and testing company, has hired Rolf Jeker, 52, a Swiss diplomat, in a bid to restore the fortunes of its government inspection contracts business, where it is the world market leader.

SGS has traditionally had a 70 per cent share of the market for providing governments of developing countries with pre-shipment inspection services. Its service involves checking shipment details, such as price, quantity and quality, and is designed to help governments collect customs revenues and prevent capital flight.

In the past it has been the backbone of SGS's business. However, SGS's profits collapsed last year after it lost important contracts in Indonesia and Pakistan and its reputation has been tarnished by its association with money laundering allegations made against the former Pakistan prime minister.

SGS's decision to hire a diplomat to head the most politically sensitive part of its business is the latest sign of the rebuilding of its management team in the wake of last year's boardroom upheavals which culminated in the ousting of Salina Amorini, a member of one of the founding families and company chairman.

Jeker, who has a PhD from the St Gallen business school, has been the interim head of the Swiss Federal Office for Foreign Economic Affairs prior to the arrival of David Syz, 54, a Swiss industrialist. Jeker has worked in over 80 countries and is also chairman of the Swiss export risk and investment risk guarantee board. He joins SGS's executive board in May replacing Serge Pahud, one of Salina's longest-serving lieutenants. Meanwhile, Louis Akkermans, another long-serving SGS executive, has announced his retirement and he will be replaced on the executive board by Paul Albrecht, 47, a Belgian, who has been with the group since 1976 and currently heads its Spanish operation. *William Hall, Zurich*

Green steers Virgin Trains

Chris Green, formerly a high flying manager in the UK's state-owned British Rail, is to get another chance at running trains when he takes over as chief executive at Virgin Trains later this month.

Green, 55, faces one of the most challenging jobs in the railway industry, managing the introduction of Virgin's new tilting trains and dealing with the £2.1bn upgrading of the west coast main line being undertaken by Railtrack.

Modernising one of Britain's busiest rail routes while maintaining a reasonable service will not be easy, especially since the project involves high-tech signalling which has contributed to long delays in completing London Underground's Jubilee Line extension. Virgin is already under pressure for poor quality of service.

Green has spent the past two years heading the business consulting group of Gibb, a UK engineering consultancy, where one of his tasks was to help Virgin draw up proposals for Eurostar services to the Midlands and the north.

Green's connection with Richard Branson's Virgin group goes back to the early 1990s when the two men worked on a plan for Virgin to run trains on the main east coast line. This project was overtaken by the privatisation of the entire BR network.

Green was appointed by BR to head the sale of Scotrail but he dismayed the government and many in the rail industry by resigning abruptly in February 1995 in disgust at the way BR was being broken up. *Charles Batchelor, London*

New names at SA Breweries

South African Breweries, the world's fourth largest brewer which last week unveiled the

pathfinder prospectus for its London listing, is beefing up its board with the appointment of four new non-executive directors.

They include Lord Renwick of Clifton, the British ambassador to South Africa from 1987 to 1991 and to the US for the next four years. He is already a director of Billiton, British Airways, Canal Plus, Compagnie Financière Richemont, Liberty International and Robert Fleming Holdings - owner of the investment bank handling SAB's London debut.

He will be joined by Sir Robert Fellowes who recently stepped down as the Queen's private secretary after eight years in the job. Now vice-chairman designate of Barclays Private Banking, Sir Robert joined the royal household in 1977 after a career in the City as a discount broker.

The other two new directors are Hugh Collum, chairman of Chiroscience, the biotechnology company, and Miles Morland, chairman of Blakeney Management, the emerging markets fund manager.

Collum retired from SmithKline Beecham at the end of last year after nine years as chief financial officer.

He had previously been finance director of Cadbury Schweppes and was a member of the Cadbury Committee on the Financial Aspects of Corporate Governance. His existing non-executive directorships



Jeker to SGS

include Safeway and BTR Steba.

Morland spent 30 years in investment banking, latterly with First Boston. He set up Blakeney which has \$300m under management and is one of the largest investors in sub-Saharan Africa.

Donald Gordon, who is to retire as chairman of Liberty Life, is standing down as an SAB director. Among the existing non-executive directors, that leaves Cyril Ramaphosa, the former trade union leader and African National Congress politician, Michael Levett, chairman of Sanlam, South African Mutual Life, and Hank Slack, Minoro chief executive. *John Willman, London*

Dunn to ASM Lithography

Doug Dunn, the Philips director felled last October, has a new job that means he not only stays in the Netherlands but returns to his old stamping ground in the semiconductor business. The 54-year-old Briton, who formerly worked for Plessey and Motorola, is to be the next chairman of chipmaking machinery specialist ASM Lithography.

He joins the board in April and takes over at the end of the year from Willem Maris, who is retiring after a 10-year stint.

But the move may bring with it a few awkward moments. For a start, Philips is ASML's largest shareholder and appoints two of the six-strong supervisory board. The electronics group is committed to holding its 24 per cent stake at least until spring next year, so Dunn's early months are going to spent with former colleagues looking over his shoulder.

Dunn, who headed the consumer electronics activities of Philips, left after it rang up unexpectedly heavy losses on its mobile phones venture with Lucent Technologies of the US.

And there lies a second potential problem: only last month ASML entered a co-operation pact involving Lucent, to develop electron beam technology for use in chip production. *Gordon Cramb, Amsterdam*

New chairman at Wellcome

The world's richest charity, the Wellcome Trust, is to

have a new chairman. Sir Dominic Cadbury, chairman of Cadbury Schweppes, will succeed Sir Roger Gibbs, who has overseen an extraordinary period of growth during his 10 years in charge of the trust.

This year Wellcome will spend £400m (\$656m) on medical research, eight times more than in 1989, and its assets are worth £11.7bn. The trust plays a powerful role in UK science, when it agreed to match the government's £300m contribution to the £600m Joint Infrastructure Fund for academic research facilities. And internationally it is the largest single contributor to human gene sequencing.

The trust's wealth used to depend on its ownership of Wellcome, the drug company, but Gibbs has mismanaged the diversification of its assets - a process that concluded with the 1995 take-over of Wellcome by Glaxo.

With his financial background in the City of London, Gibbs, 64, is understandably proud of the trust's investment performance, which has consistently beaten most

market indices. But he feels that Wellcome would benefit from "having an outstanding business leader as chairman as it enters the new millennium".

Cadbury, 58, has devoted his career to the family chocolate and soft drinks firm. He was chief executive of Cadbury Schweppes from 1984 to 1993 and has been chairman since 1993.

He will become a governor of the Wellcome Trust on June 1 and take over as chairman on January 1, 2000 - four months before his scheduled retirement from Cadbury Schweppes. *Clive Coolson, London*

Moving places

● Robert Brown has been promoted to president and chief executive officer of Bombardier. He joined the Canadian-based group in 1987 and latterly has been president and chief operating officer of Bombardier Aerospace.

● Gerard van der Stelt, 41, a main board director of NCM Group will take over as chairman of the managing

board of NCM Holdings in March. He succeeds Maarten Hulshoff who is taking up an appointment as chairman of the managing board of Rabobank International.

● LVMH, the luxury goods group, has appointed Thierry Andretta president and chief executive officer of Celine, its producer and distributor of leather goods, fashion accessories and ready to wear apparel.

● EasyScreen, which designs dealing systems for futures and option markets has appointed Peggy Ogorek managing director of its new Chicago office which is spearheading its US sales operation. In 1990 she was elected the first female director of Chicago Board of Trade.

● Control Risks, the specialist business risk consultancy has made a series of new recruitment and office openings. Larry Gurwin, joins from the US Senate Permanent Sub-Committee on Investigations to lead the investigation team in Washington DC. Mike Horner, former assistant commissioner of the Royal Hong Kong Police, joins

Control Risks to direct its new Singapore office. Jim Wiggand, has joined to head up the Brazilian operations in São Paulo. He was most recently managing director of Kroll Associates in São Paulo. Tom Sterner, formerly a director of PricewaterhouseCoopers' Business and Investigative Services, joins as associate director of the New York office. Don Collins, who joins Control Risks' London office as fraud investigations manager is the former investigations manager at Fimbra (one of the original City of London regulators) and latterly worked for the De Vere consultancy.

● Deutsche Postbank's supervisory board has appointed Wulf von Schimmelmann management board chairman.

● Ronny Vansteenkiste, head of organisational learning and change at Joseph E. Seagram & Sons, has been appointed to director management & organisation development Philips, The Netherlands.

● Bill Cuthbert, 39, has been appointed to the managing board of Rabobank International, the



Wellcome board: Michael Dexter (standing), trust director; Sir Dominic Cadbury (left), chairman designate; and Sir Roger Gibbs, chairman. Sir Henry Wellcome (founder) is pictured in bronze

corporate and investment banking arm of the Rabobank Group.

● The international law firm of Paul, Weiss, Rifkind, Wharton & Garrison has announced that Michael Gertler has joined the firm as consultant and co-head of the Asia Communications Group, resident in the firm's Hong Kong office. Formerly a partner at Denton Hall in Hong Kong and Baker & McKenzie in Sydney, Gertler's practice has focused on regional media and telecommunications projects since 1989.

● With effect from April 1 Bernard van Schaik, 47, will be appointed director of the DSM Coating Resins business group, Zwolle, Netherlands. He is currently director of the Coating Resins business unit of DSM Resins. Jos Schneiders, 47, has been appointed director of the DSM Industrial Resins & Compounds business group, Zwolle, Netherlands. He is currently director of mergers and acquisitions and technology at DSM's corporate planning and development department. John Proel, 52, the current director of the Industrial Resins & Compounds business unit, has been appointed director of manufacturing excellence as well as operational excellence coordinator. *People on the Move is edited by Lisa Wood. Phone 00 44 171 873 3605.*

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COMMENT & ANALYSIS



PETER MARTIN

Invest in new habits

Fund managers should move towards absolute performance measures and away from a geographical spread of assets

It is time for investment managers to dump two powerful habits of mind: relative performance measurement and geographical asset allocation. Both have outlived their usefulness.

versions of benchmarking have come into vogue during a two-decade bull market. If the underlying trend in the market as a whole is upwards, then what counts is the relative performance achieved by selecting those that are doing best and avoiding those that are doing worst.

But they are most helpful as supplementary measures, to be used as a check once performance against absolute returns has been assessed.

The task of setting absolute targets is itself an educative process. How much of a return can one reasonably expect from equities in a developed economy over the long run?

A similar helpful dialogue would follow the dumping of geographical asset allocation. Within the euro-zone, this has been called into question by the creation of a single currency.

Investors have viewed the world as a collection of national economies, and national baskets of stocks. The interdependence of the world economy, and of financial flows, renders this

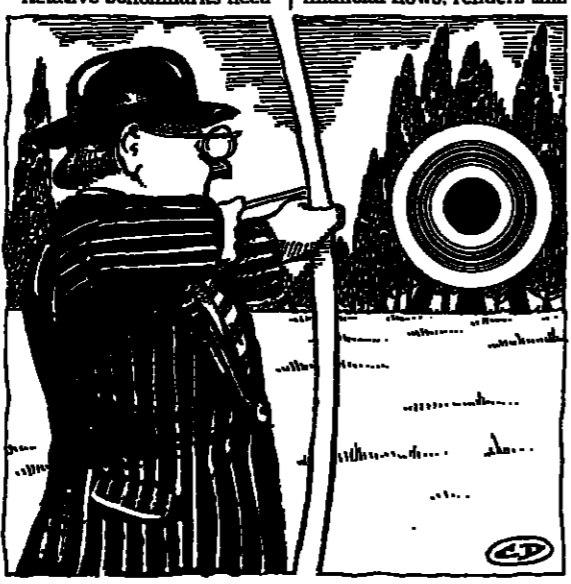
international companies have global exposure. True, they are ultimately subject to their home country tax laws and corporate governance rules. But these are weak foundations on which to base a theory of asset-allocation that assumes big differences between countries - especially as tax and governance rules are converging.

Suppose that investment funds had divided the global universe of stocks not by country but by size and quality. They would have looked for big international companies with strong market franchises and internal competitive advantages.

A portfolio built around this approach would have avoided European investors' biggest structural mistake of the 1990s, their underexposure to Wall Street. Since so many of the world's strongest companies are American, they would naturally have formed a substantial portion of a genuinely international investor's portfolio.

There are - at last - signs that investment banks and index setters are starting to recognise this issue. Morgan Stanley Dean Witter now produces a regular survey of companies around the world that have achieved sustainable competitive advantage.

More important than any of these tentative steps, however, would be a leap of faith on the part of pension funds and insurers: towards absolute performance standards and away from geographical asset allocation. At the very least, a debate on these issues would tear away the intellectual straightjacket in which institutional investors have confined themselves.



LETTERS TO THE EDITOR

Luxury car logic scores top marks

From Mr Andrew Campbell. Sir, I teach a case on the European luxury car industry and Peter Martin's analysis of BMW's plight would be awarded my top marks.

ising platforms across the two companies. The merger will, therefore, serve only to take Mercedes' eye further off the luxury ball.

continue to dither between a luxury focus and an aggressive platform strategy, VW may be able to use its cost advantage to position Audi as a better value luxury brand and snatch enough market share to make a focused strategy at the luxury end untenable.

Andrew Campbell, director, Ashridge Strategic Management Centre, 17 Portland Place, London W1N 3AF, UK

No one will stop the bully

From Mr Martin Batchelor. Sir, Spain has imposed ultra-strict controls at its frontier with Gibraltar, at a time when we are trying to unite Europe, not wage war against each other.

In everyday life, if a child is bullied, he can seek out an adult to sort out that bully. Gibraltar has pleaded to the adults, Britain and the European Council, to help sort out the bully, but they appear unable to help.

Martin Batchelor, P.O. Box 652, Gibraltar

War of the press release undermining WTO

From Prof Gavin McFarlane. Sir, if the World Trade Organisation and its new dispute settlement forum is currently under threat, this is largely due to the inflammatory and exaggerated comments that continue to be made by parties to disputes while they are in progress.

sels and Washington have indulged in a war of press release and official statement that has had the effect of undermining the authority of the WTO.

When the next trade round starts its deliberations, the Dispute Settlement Understanding should be expanded to include the sub-judice principle, in order to prevent what amounts to contempt of court by litigants. For its part, the WTO should

Gavin McFarlane, department of law, London Guildhall University, Moorgate, London EC2M 6SQ, UK

Governed by traffic wardens wrapped up in parking tickets

From C. T. Sentance. Sir, With reference to Philip Stephens' article "End of leadership" (February 12), may I suggest a reason? When governments would over make themselves responsible for matters such as parking tickets (and spend most of their time wrapped up in them), they attract the sort of people who are interested in power through controlling such items.

If and when governments reduce their interference in small matters, maybe things will change: in other words, dream on.

Yet he is well wide of the mark in blaming this indifference on the selfishness of the western middle-classes who allegedly will not vote for radical solutions - which in fact are scarcely allowed even to be discussed, even in the FT.

Franklin D. Roosevelt, for all the implications of the New Deal, would never have been interested in the US presidency on the current basis. As for Churchill...

From Mr Harry Shutt. Sir, Congratulations to Philip Stephens for getting it half right. His withering attack on official complacency in the face of looming global disaster is long overdue.

If we are seeking to explain the failure to find the resources needed to meet the needs of the former Communist world (referred to by Mr Stephens) - not to mention the collapsing Third World - despite the massive amounts of capital available globally, we need surely look no further than the unaccountable corporate inter-

ests that control this capital and also effectively determine the agenda of all the mainstream political parties - yes, and the media too. Until we can find leaders with the courage to try to force the breaking of this corrupt stranglehold on our supposedly democratic political process, the slide to catastrophe so commendably noted by Mr Stephens will continue.

Harry Shutt, economic consultant, 19 Tennyson Close, Horsham, West Sussex RH12 5PN, UK

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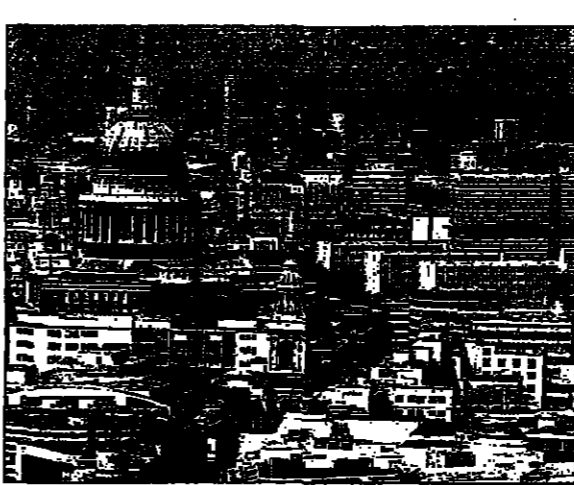
PERSONAL VIEW DAVID LASCELLES

The future of the City

London must clarify its goals if it is to fend off competition from Frankfurt and Paris

The City of London is in a fix. For the first time in its long and successful history as a financial centre, it faces competition. And well-organised competition it is too.

Paris and Frankfurt, its main rivals, have launched ambitious, centrally directed campaigns to exploit the business opportunities created by the euro. In Paris, for example, a promotion campaign has the backing of all the big banks, the stock exchange, the Banque de France, the city authorities and virtually all the French financial community.



City of London: faces monolithic competition

its strong instincts and pragmatism. Also, if the group has a leader, it is the Bank of England, which has probably done more to prepare Europe for the euro than any other central bank.

But neither of these points removes the basic problem for the City, which is that it faces monolithic competition, without being able to be monolithic itself. It would be simplistic to suggest that the City could create a Paris or Frankfurt-style booster organisation. It is a far bigger and more complex place than its European rivals.

At another level, how can the UK Treasury be expected to represent the interests of the City in the growing number of Brussels-based forums, when the City itself is unable to articulate its goals?

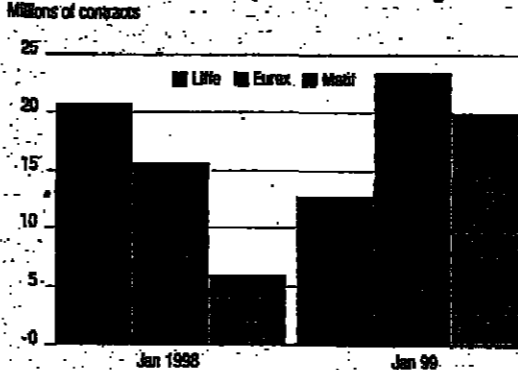
If the answer is not to create a monolithic body, much can still be done to provide a clearer sense of where the City's interests lie so that its many constituencies can march more closely in step, and anticipate - rather than respond to events. This calls for a more vigorous public debate to clarify the issues. Here are some suggestions.

rather than quantity? If sheer numbers is what London is interested in, it could simply cut taxes, like Dublin has. But the target market should surely be Europe's financial decision-makers, the people who buy and sell, who decide how assets are to be allocated. Such financial types are gregarious, and once you have critical mass, the rest follow.

2. If the aim is to have financial decision-makers, what is it that makes them stay? A congenial regulatory and tax environment, good communications, good schools, fine restaurants? In which case London may be wasting its time investing in exchange technology. The money would be better spent improving the Underground.

4. Whether the UK is in or out of ERM, it will lose business to Paris and Frankfurt simply by virtue of the fact that their markets are growing from a low base. This should not cause alarm and despondency in London. Instead, London should concentrate on those areas where rivals cannot compete: international markets, pan-European decision-making, centralisation of trading and investment that will result from the euro.

Total volume traded on European futures exchanges



The City is, rightly, suspicious of pat solutions: it knows that markets do not work that way. And there may be no definitive answers to any of these questions. But at least the issues facing the City should be identified and understood.

The author is co-director of the Centre for the Study of Financial Innovation.

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PERSONAL VIEW DAVID LASCELLES The future of the City London must clarify its goals if it is to fend off competition from Frankfurt and Paris

Vertical text on the right edge of the page, including 'FINANCIAL TIMES', 'pitching up', 'fighter gen', 'Open skies', and 'Chinese laws'.

Handwritten Arabic text at the bottom center: '250 من الاصل'.

COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday February 16 1999

Stitching up designer genes

Those disposed to scare the public with monsters have found a new one: Frankenstein food. Except that it is not new; genetically modified plants have been around for a decade and a half. They have been extensively tested; they are grown in more than 50m hectares of the Americas and south-east Asia; and the products are widely consumed without, it seems, any ill effects.

Meanwhile, the public has a right to know what it is eating. Politicians cannot ignore anxieties that are widespread in Europe, even if they are the product of ignorance. Governments need to be aware that the dismal saga of mad cow disease (BSE) has eroded confidence in official pronouncements - particularly in the UK. An effort must be made to restore some balance.

Open skies

Signs that the US and the UK are ready to agree an "open skies" accord are to be welcomed, mainly because this could help open the door to a transatlantic open skies agreement between the US and the EU. The airline industry should be run to best serve passengers. Too often governments call the shots, allocating the seats at the front to the supposed interests of national carriers, and bumping the consumer interest into steeple.

Such a deal is in the interest of European airlines, as well as the passengers that would benefit from greater competition and lower fares. Through a strategy of divide and rule, using the threat of regulation as a battering ram, the US has been able to negotiate access for its airlines to Europe while keeping its domestic market closed to competition.

Trigger-happy justice

Patti Waldmeir argues that the US legal system is being asked to solve political and social disputes that would be better addressed by other means

Are Americans relying too much on the judiciary to solve problems that the political system or society as a whole could handle more efficiently, more wisely, and more fairly? That question has been raised by a host of legal decisions in the past week. They range from multi-million dollar cases brought by city governments against gun manufacturers to class-action lawsuits brought by stranded airline passengers. Even the Clinton trial focused on the issue of the rule of law.



But his jury agonised over the questions raised by the case. Could gun makers be held collectively liable for acts of violence, without knowing which gun was used in a particular incident? What about the free will of the individual shooter? Are gun makers too far back along the chain of causation to be found the "proximate cause" of violence?

For hours on the tarmac at Detroit airport during a snowstorm, have brought a class-action suit against Northwest Airlines for "false imprisonment". Every day brings new sexual harassment lawsuits, as the courts extend their reach further into the workplace. Critics say they want to litigate civility at the water cooler and a kinder, gentler workplace. Supporters

turning to the law to solve a range of problems - social, political, even economic - through litigation. Why are they doing this, and what might the consequences be? Robert Reich, former Clinton secretary of labor, argues that this is all the consequence of the retreat of "big government": America is litigating where it has failed to regulate: guns, tobacco, sweatshops, even high-tech industries such as Microsoft.

And this is costly. "Regulation through litigation" is inefficient and by its nature cannot assess the collective public good rather than the interests of the individual. But some regulation is better than none, he argues. That is the logic which underlies many of these cases, especially guns and tobacco: "The legislatures were reflecting not the will of the people, but the will of

The legislatures were reflecting not the will of the people, but the will of the gun lobby'

Regulation through litigation is inefficient and it cannot assess the public good

Chinese laws

The row between Beijing and Hong Kong over the rights of mainland Chinese to emigrate to the former British colony is of vital constitutional importance. It concerns the interpretation of the two very different legal systems operating in mainland China and in Hong Kong, and therefore the maintenance of the "one country, two systems" arrangement under which the territory reverted to China in 1997. Both sides need to act carefully to preserve the sanctity of that deal.

er-productive, and seriously damage confidence in the judicial independence of Hong Kong, which underpins its status as an international financial centre. The decision of the Hong Kong court is unlikely to be popular in the overcrowded territory, and is certainly not what the Hong Kong government expected. Estimates of the number of new immigrants vary: between 30,000 and 400,000, although the latter figure looks exaggerated. But that is not the point. The court decided unanimously on its interpretation of the law. If Beijing, or Tung Chee-hwa, Hong Kong's chief executive, now seeks to interfere, it would be a devastating blow to the independence of the judiciary.

Sisterly love, Schremp style

Ex sister-in-laws, who needs them? DaimlerChrysler co-chairman Jürgen Schremp may know the answer. He's the subject of an open letter published in a local paper in Baden-Württemberg, chiding him for planning to pay half his income taxes in the US rather than Germany. There's nothing illegal about it - and it makes financial sense: top rate tax in Germany is 56 per cent compared with 47.1 per cent in Detroit, home of Chrysler. But Schremp might think again after reading the letter from former sister-in-law Gertrude. "Dear Jürgen," she writes politely as she switches on the ignition. "I don't begrudge you your 20 million." But then Gertrude, once married to Schremp's brother Günter, starts to rev up. "Isn't it possible to pay one's taxes in an orderly manner? With what's left, don't you still come out with 9 or 10 million?" By the end of the letter, she's in fifth gear. "Forgive me if I remind you of your dear, honourable father. If he were still alive, he would be ashamed of you." Maybe time for Schremp to go into reverse?

Ruth aboard

Just in case anyone thought New Zealand prime minister Jerry

Shipley's government has been getting ideologically soft towards the end of its third electoral term, she's appointed Ruth Richardson to the Reserve Bank board. Richardson, an old friend, was supported by Shipley after she became finance minister in 1992 and went on to launch a breathtaking range of new social, health and other initiatives in her "mother of all budgets". A supporter of the Reserve Bank Act, which gave the governor independence from the government, Richardson also had a hand in the Fiscal Responsibility Act that requires the Treasury to give regular updates on the state of the economy. But she was eventually sacked as finance minister and resigned from parliament. Since then, she's done well advising Third World governments on economic reform. Richardson becomes a director of the Reserve Bank at a time when its monetary policy and the accuracy of its forecasting has been criticised. As a director, she has to advise the government on the performance of the Bank and its governor - a role that long-serving governor Don Brash might be nervous about. Given her reputation for being tough minded and inflexible things could get interesting.

No porridge

Jailed currency trader Robert Young obviously has a way with

words. The man imprisoned for his role in the "Cartrade affair" - clients were left claiming they'd lost £19m - has been exercising his influence over inmates in Jersey's La Moye prison. Nearly 80 prisoners in the cliff-top penitentiary have just ended a 24-hour hunger strike in support of the convicted fraudster - who's on his ninth day without food. Young confesses to be "deeply moved by this symbol of solidarity" and reckons no one could help but be "profoundly affected by such a simple and dignified demand, for right". Young lost an appeal against sentence last month and now wants to take his case to the European Court of Human Rights, claiming an unfair trial and "less than human" treatment. In the meantime, he's turned from currency trading to producing a daily "Letter from La Moye". In one, he likened himself to the "spiky bits" on a hedgehog and in another he quoted from Robert Burns and reflected on his childhood home.

Fair cops

Malaysia is polishing up its police force. It's sending 11,000 police officers on a public relations course that will then be extended to the rank-and-file. The image of the force has been undermined by several high-profile incidents, not the

least of which was the beating of Anwar Ibrahim, the sacked deputy prime minister, while enjoying the security of police custody. A month-long investigation found the police were to blame, despite prime minister Mahatir Mohamad's early suggestion that Mr Anwar's black eye and bruises might well have been self-inflicted. Abdul Rahim Noor, the head of the police, resigned after the affair but no individual was found responsible, forcing a second investigation. "Although the force's image has been dented, we are determined to serve the people to the best of our ability," says Inspector-general of police Nordin Mui in announcing the image-building courses. While that should come as good news for most Malaysians, maybe it's a bit late for Anwar.

Bear market

Folks at consumer goods group Unilever have been getting grizzly. The cuddly Snuggly bear character used to flog fabric conditioner in the US has been in the wars - and Unilever has had to step in to protect him. The Anglo-Dutch group has got an injunction against a video games maker, 3DO, stopping it using Snuggly bear in one of its adverts. A shocked Unilever official says the ad showed the poor old bear being beaten up. Bear-faced cheek.

Financial Times 100 years ago Deutsche Bank success The Deutsche Bank has undoubtedly scored with the new German loans. It was a bold enterprise to take upon its own shoulders the issue of government loans to the amount of £10,000,000 when the usual strong syndicate of banks had refused the offer, especially at a time like this when financial business in Germany has been none too rosy. To judge from the figures published, the Bank has no reason to regret its hardihood, for we are told that the loan was covered 20 times. 50 years ago US Trade Expansion Washington, Feb. 15. Severe competition between American and European firms for markets in Latin America, Asia and Africa was forecast here today as a result of President Truman's plan for developing these areas, by Mr. Willard L. Thorp, Assistant Secretary of State in charge of Economic Affairs. Mr. Thorp said revival of European exports under the Marshall Plan entailed no threat to the future of American foreign trade. He saw reason for optimism on the prospect of the rest of the world obtaining sufficient dollars to buy here.

COMPANIES & FINANCE: THE AMERICAS

TECHNOLOGY ANALYSTS WATCH EARNINGS

Market waits for key results after decline

By Louise Kehoe in San Francisco

Quarterly results from three US technology bellwether stocks, due today, will be closely watched after a sharp decline in several technology stocks last week.

With US markets closed yesterday for the Presidents' Day holiday, today's reports from Dell Computer, Hewlett-Packard and Applied Materials could set the tone for the technology sector this week.

In particular, Dell, the leading direct seller of personal computers via telephone and the internet, is being closely watched. Pears that the company might fall to best Wall Street forecasts for fourth-quarter earnings of about 31 cents a share fuelled a sell off in technology stocks.

The technology-laden Nasdaq composite index finished down 88.7 points on Friday, off nearly 3.5 per cent one day after logging its highest one-day points gain. Dell closed down almost 12 per cent on the day at \$39.

Daniel Niles, analyst at Robertson Stephens, lowered his estimate for Dell's fourth-quarter revenues to \$1.2bn, from \$1.5bn, saying that the PC company may have seen sales soften toward the end of the quarter.

Investor fears about the future of the technology sector may, however, be calmed this week by the official introduction of a new generation of microprocessor chips by Intel.

The new Pentium III chips are expected to lead to a spate of fresh internet services that include high quality video and audio, making internet services more akin to television channels, creating renewed investor interest in that segment.

With semiconductor industry analysts predicting a return to industry-wide growth of about 14 per cent this year, Applied Materials' results will be an important signal of whether such growth is sustainable.

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Leading edge technology puts ATI ahead of the game

The Canadian chipmaker has a dominant market position, but rival groups are snapping at its heels, writes Scott Morrison

Canada's ATI Technologies appears to have solidified its position as the world's leading producer of three-dimensional graphic chips with first-quarter sales almost doubling to US\$327m, from \$168m in the same period a year ago.

But the rapidly evolving graphics industry has seen its share of companies surge to the top with new chip designs, only to allow aggressive rivals to surpass them with new technology.

ATI now faces a series of challenges if it is to fend off a handful of smaller rivals, as well as Intel, the world's largest microprocessor manufacturer.

The first-quarter results, which showed earnings more than doubled at \$62m, followed a bumper 1998 for the company. With a 33 per cent share of the \$1.6bn market for 3D graphics chips, surpassing former market leader 3Dlabs, ATI's share price more than doubled last year.

Most observers expect 1999 to be significantly better. But, as one technology market researcher cautions: "You're only as good as your last chip."

Graphics chips enable computers rapidly to generate the video images that users see on their screens, from simple bar graphs to the fast-moving, colourful three-dimensional scenes now common in the latest video games.

ATI has carved out a dominant market position by striking a crucial balance between performance and price, as well as by being the only large maker of graphics chips shipping products for both Apple and PC platforms.

To stay on the leading edge, ATI has invested heavily in research and development. Last autumn it introduced Rage 128, one of the fastest chips on the market, which Apple is installing in its new G3 desktop. A new ATI chip, four times faster than Rage 128, is expected by mid-1999.

But some analysts believe it is only a matter of time before Intel, which purchases ATI chips for its computer boards, makes its presence felt in the graphics chip market.

The US chipmaker is at once a competitor, customer and partner in a technological alliance, and is scheduled

to unveil a new integrated chip that combines the functions of a graphic chip with core logic capabilities.

Some analysts expect that Intel's new integrated chip will supplant stand-alone graphics chips in computers that sell for less than \$1,000,

where high performance is not the key concern. Although ATI plans to introduce its own integrated chip later this year, some observers believe that Intel will use its clout to squeeze competing graphics chip makers out of the low-end market. That segment

accounts for one-quarter of ATI's sales, according to Mercury Research, the US market research group specialising in computer components. "The integrated chip is a chaotic new variable for the entire graphics market," says Mike Felbus, Mercury analyst.

Mr Ho forecasts that his company will expand its market share this year. Analysts, however, say the industry is simply too volatile to predict that ATI will remain the dominant graphics chip maker over the next few years.



Graphics from ATI's Rage 128 chip which is one of the fastest of its kind on the market

Another element of ATI's strategy is to diversify into consumer appliances, in particular set-top boxes used to integrate television and computers.

The company received a boost last autumn when it was selected to provide graphics and other technology to General Instruments, which expects to sell 15m set-top units in the US over the next three to five years. ATI is also moving to exploit opportunities in emerging technologies such as DVD, flat panel display screens and consumer appliances.

K. Y. Ho, ATI chief executive and co-founder, says the consumer appliance market will eventually become an important source of revenue as the company increasingly integrates its technology into a wide range of products.

Mr Ho forecasts that his company will expand its market share this year. Analysts, however, say the industry is simply too volatile to predict that ATI will remain the dominant graphics chip maker over the next few years.

ANOTHER CAPITAL SOLUTION

Abbey National Treasury Services plc Guaranteed by Abbey National plc

€2 billion FRN due 4 February 2002

Bookrunner

January 1999

At Barclays Capital we have always known what it would take to succeed. If we applied our US\$416 billion balance sheet, our AA credit rating and our ability to devise and execute focused integrated solutions for our clients, then the deals would come through. And they have. Since January 1999, Barclays Capital has lead-managed 14 bond issues totalling some US\$6.75 billion, including the Abbey National €2 billion; the largest ever private sector issue in the history of the Eurobond market.

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Pirelli/Cooper deal sets tyres sector in a spin

By John Griffiths

Even in an industry obsessed with flexibility and rapid responses, Friday's announcement by Pirelli of Italy and Cooper Tire and Rubber of the US that they were to form a "strategic alliance" seemed extraordinarily fast footwork.

It came just a week after Goodyear, Cooper's much larger US rival, and Sumitomo Rubber Industries of Japan had launched a series of joint ventures, most under Goodyear's control, to create by far the world's biggest tyre group.

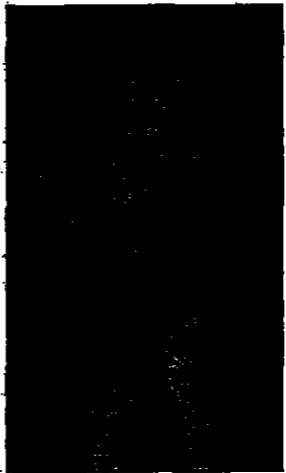
At a stroke, warned analysts, every tyre-maker outside the "big three" that already dominates the \$70bn industry - Goodyear/Sumitomo, Michelin and Bridgestone - would be vulnerable in an inevitable new round of consolidation as cost and pricing pressures mounted.

Almost within hours of the Goodyear/Sumitomo announcement, Yokohama Rubber, Japan's third largest tyre-maker, said that it, too, was looking for an alliance, or even a merger.

But the Pirelli/Cooper deal is most emphatically not a panic move, insists Marco Tronchetti Provera, chairman and chief executive of the Italian tyre and cables group. "We have been negotiating this for almost a year. It is part of a strategy which will allow Pirelli to remain an independent global player."

Of the Goodyear/Sumitomo deal, Mr Tronchetti Provera says: "You have to separate its psychological effects from the physical - the tyre is global but markets are still different. There is still room for companies like Pirelli to be a global player, with maybe a smaller share but higher profits and benefiting from alliances of the type we are forming with Cooper."

Pirelli is in good financial shape to enter what none of its senior executives dispute will be an era of heightened competition. First-half net profits were up 7 per cent at L264bn (€181.2m, \$148m), and the group is expected to report a full-year figure in line with last year's L519bn.



Marco Tronchetti Provera: tyre deal is not a panic move

tyre-maker Armstrong about a decade ago. Cooper will also help Pirelli improve productivity at its US manufacturing facilities at Handford, California.

Cooper may be only the world's eighth largest tyre company, but its pre-tax earnings to sales ratio of 10.5 per cent in the first half of last year was the highest in the industry.

If all goes to plan, says Giovanni Ferrario, Pirelli chief executive, the two companies will be able to market a full range of tyres using all their brands to increase both their brands' sales and double Pirelli's overall North American market share to 4 per cent. It already holds a 10 per cent share of North America's high-performance - and highest profit margin - tyre sector. Cooper itself has 17 per cent of the North American market.

In return, Pirelli will help Cooper gain access to South America, where Pirelli is market leader with a 36 per cent share.

The deal does not extend to Europe, where Cooper is still digesting last year's acquisition of Avon, the UK specialist tyre-maker, and where - says Mr Ferrario - "Pirelli is already large enough to compete with any of its rivals face to face."

The Cooper deal involves no equity participation and is described by Mr Ferrario as the ideal pattern for future alliances. "It is strictly an operating venture based on contractual arrangements between two companies with mutual interests. It's the right way to go - you don't want to jump into a situation where you're giving up the steering wheel of the company."

Vertical sidebar containing various news snippets and advertisements, including 'hit by Russian', 'talk lifts BMW stock', 'close to bank takeover', 'plans cuts', 'middle of year', and 'marketing strategy'.

non warns er demand high street

Booker going forwards or backwards? Following yesterday's 10 per cent fall, the cash-and-carry group's shares are now worth around half the 124p per share Stuart Rose, new chief executive, paid for his stock on arrival in September. To be fair, though, this represents not so much value destruction on his part as belated recognition of Booker's miserable state. Making a dent in Booker's borrowings - at some \$400m they are 2% times the company's market capitalisation - is clearly not easy. Yesterday's sale for just \$4.4m of part of a loanmaking food delivery service with turnover of £24m and the closure of several regional distribution centres will actually add to the overall debt burden. Around £7m-£8m of the £24m exceptional loss on disposal is cash, not just accounting write-offs. Still, the disposal does clear the decks for the real test - selling the food service division, which at a pinch could fetch £100m-£150m, and raising cash-and-carry margins. Since lifting interest cover to above 2% times is Booker's priority, costs must also fly out of the business. The moment has surely come for it to pass on sponsorship of the eponymous literary prize to a company whose shareholders will benefit more from it. Against the backdrop of yesterday's 800-odd redundancies, it is a tasteless extravagance.

COMMENT Booker

Booker Share price relative to the All-Share Index. The chart shows a sharp decline from 100 to approximately 50 over the period from 1994 to 1999.

British Biotech Elliot Goldstein, British Biotech's chief executive, must wonder who he bothers going to work every day. At 21 1/2p, British Biotech is now trading at a discount to its asset value of 25p-30p a share, of which 15p is cash. This ascribes a minimal value to the company's technology and knowhow, built up at such expense. Such discounts are not unusual for the bombed-out biotech sector, where several companies are trading at or below asset value. But they raise the question why, if the technology is so desirable, strategic buyers are not queuing up. The answer is that pharmaceutical companies would rather cherry pick biotech portfolios through licensing deals than own the infrastructure. In the absence of an early exit, British Biotech shareholders must therefore continue hoping its key cancer drug will ultimately make money. This is still an uncertain prospect, but at least that is fully recognised in the share price.

Mersey Docks reaps rewards of strike-free year

The port of Liverpool used to be synonymous with industrial strife, the epitome of the "them and us" mentality which paralysed British industry. Today, however, peace has broken out along the waterfront and the port is booming, thanks in part to the runaway Irish economy. The beneficiary is Mersey Docks and Harbour Company which yesterday announced a 37.5 per cent increase in pre-tax profits to \$47.5m (\$78m) last year. Only a year ago, the group ended its two-year dispute with a group of 327 sacked dockers - one of the longest industrial conflicts in the UK. The 1997 figures included an £10m exceptional charge for the settlement of the strike, which slightly flattens yesterday's figures. But the group has made an extra effort to end the divisions between management and workers - encouraging workers to take a stake in

British Biotech becomes a victim of its own hype

David Pilling says the desire to provide investors with a constant "newsflow" diet can tempt biotech companies to exaggerate

British Biotech, which yesterday shocked the market with disappointing trial results of a key cancer therapy, has suffered a vertiginous fall from grace. Less than two years ago it was still seen as the standard bearer for the flourishing UK biotechnology scene. It was the first company with innovative science and a topsy-turvy business model - involving "burn rates" rather than profits - to capture the imagination of UK investors. Keith McCullagh, until last year the company's chief executive, was appointed figurehead of an entirely new sector. When the evangelical Mr McCullagh told the City he was developing a novel cancer drug that could arrest the spread of all types of tumour, investors lapped it up. When he said the company intended to keep all the value itself - by shunning alliances with pharmaceutical companies and developing its own marketing force - British Biotech's valuation soared to nearly £2bn. In May 1996, with the



Different views: Keith McCullagh (left) and Dr Andrew Miller

Dr Miller also disclosed that the US Securities and Exchange Commission was investigating news releases issued in 1995 and 1996, which may have exaggerated the likely efficacy of marimastat, British Biotech's novel cancer therapy. Yesterday's announcement that marimastat appears no more effective than an existing treatment has lent weight to the concerns. It also goes to the heart of the City's difficulties in valuing biotech shares. Scientists do not believe findings until they are proved with painstaking experiments and validated by peer review. Investors, on the other hand, require a constant diet of "newsflow" and the disclosure of any facts deemed "material". For a small biotech company, with a handful of employees and mounting losses a promising scientific lead, even if years from validation in clinical trials, may look like important news. The temptation for a company is to put too positive a spin on the information available. British Biotech's shares

When British Biotech came along "there weren't that many people in London who knew how to value these things properly", says Erling Refsum, analyst at Nomura International. "The bottom line is we got it wrong... We're all on a steep learning curve - investors, analysts, financiers and the companies themselves." Mr Refsum believes the backlash against the sector - and perhaps even against British Biotech itself - has gone too far. True, individual biotech shares are difficult - some would say impossible - to value. Either their science fails, in which case they may be worthless, or it succeeds, turning them into billion-dollar concerns. But the sector as a whole, which services a pharmaceutical industry that is outsourcing an increasing percentage of its research, is likely to grow rather than diminish. "Fallen angels take an awfully long time to return to grace. But these companies are not going to evaporate overnight," says Mr Refsum. "And a couple of them are going to make absolute fortunes. The difficulty is spotting them."

Top executive quits Barclays

After the abrupt departure late last year of Mr Taylor, who had been chief executive for five years, Andrew Burston is to step down as chairman in April. Oliver Stockman, the finance director, is also leaving, and Elizabeth Wade, director of corporate communications, has already left. However, bank officials insisted Mrs Richardson's resignation was not connected to the turmoil in the bank's top management. Her husband, Ian Richardson, is to remain with the bank,

where he holds a senior position in the retail financial services division. Other Barclays staff, however, expect further upheaval when Mr O'Neill, who previously ran the principal investing and wealth management division of Bank of America, joins on March 26. Some senior executives are already looking elsewhere. Barclays will today report its results for 1998, and is expected to announce pre-tax profits of about £1.85bn (\$2.96bn).

Salzgitter sale of 'interest' to BS

British Steel said yesterday that it was aware of German newspaper reports suggesting that Salzgitter, the German steelmaker it tried to buy last year, might be for sale. British Steel said it was "potentially interesting" that all or part of the company might be available. However, the company is believed to have made no moves to resuscitate its bid for Salzgitter, which was blocked on public interest grounds by Gerhard Schröder, at the time premier of Lower Saxony, who is now German chancellor. John Bryant, who succeeded Sir Brian Moffat as British Steel chief executive last month, has said he wants to reduce the company's dependence on steel-making, and on the UK market.

Booker makes wholesale exit

Booker announced the job losses alongside a deal to sell the remainder of Booker Wholesale Foods to Palmer & Harvey McLaine for up to \$4.4m (\$7.2m) cash. The disposal will mean an estimated exceptional loss in Booker's accounts of about £28m for write-offs of goodwill, closure costs, fixtures and fittings and stock. The business made a loss of about £28m last year, on turnover of £24m. The move is part of Booker's strategy of focusing on its core cash and carry business. "This sale will allow us to increase our focus on the areas of the business where we can improve profitability," said Stuart Rose, chief executive. The disposal programme has already seen the sale of Booker's Danish seeds business for £28m. The Arbor Acres poultry business and Booker Foodservice, the catering division, are also up for sale. Hazelwood said its closure would mean an exceptional cost of up to £30m. Investors treated the two announcements in strikingly different ways. Shares in Booker slipped 10 per cent to 64 1/2p, while those in Hazelwood rose 3 1/2p to 118 1/2p.

Table with financial results for various companies including Alcan, British Biotech, and others. Columns include Company, Shares, Price, and various financial metrics.

Table titled 'Unaudited Financial Results (Provisional) for the quarter ended 31st December, 1998'. It shows financial data for Dunlop Tyres, including Gross Income, Sales Turnover, and Profit.

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Advertisement for Daniel Que Consultant, offering financial advisory services for foreign banks. Includes contact information for Tel: 33 1 69 57 01 52.

Advertisement for Well Established Healthcare Company, offering acquisition opportunities. Includes contact information for Box B6297, Financial Times.

Advertisement for Lighting Distributor, offering lighting and lamp services. Includes contact information for Box B6277, Financial Times.

Public Notice from the Secretary of State regarding telecommunications licenses under the Telecommunications Act 1984. The notice details the process for granting licenses to various service providers.

world aims to expand jointly buy aircraft

Partial view of an article on world expansion and aircraft purchases. The text is mostly obscured by a large, dark graphic on the left side of the page.

EURO PRICES

EQUITIES

US bond yields weigh down euro-zone

EUROPEAN OVERVIEW

By Khazem Merchant
Euro-zone markets started weak on the back of a further deterioration in US treasury bond yields on Friday...

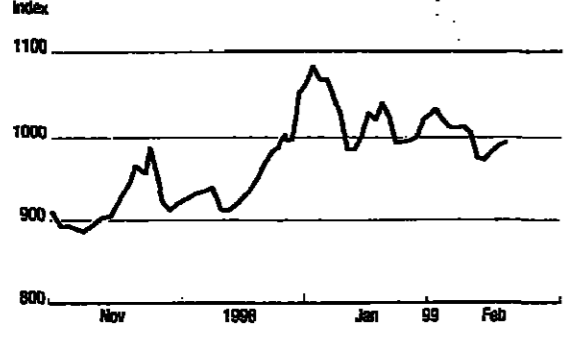
were also disappointed by a feeble interest rate adjustment by the Bank of Japan.
The US markets were closed and much of Asia was heading for the Chinese New Year celebrations...

cyclical stocks, which since the start of the year have enjoyed positive movement.
Positions hardened on both sides of the face-off yesterday, hitting steel and chemical stocks...

some disappointing individual performances. Deutsche Bank, which is due to report results this week, led 27 to 46.76 amid concerns over emerging market exposure.
In the UK, there was strong follow-through from last week's exceptionally good results from Lloyds TSB...

The motor sector was again dominated by problems within the BMW group. There is continuing speculation that the dominant family behind BMW may be seeking a form of cross-shareholding with Volkswagen as the best way forward in terms of dealing with its problematic UK subsidiary...

FTSE Etiloc 100



Source: FTSE International

FTSE Actuaries Share Indices

Table with columns: National & Regional, FTSE Eurotop 300, FTSE Eurotop 100, FTSE Eurotop 50, FTSE Eurotop 20, FTSE Eurotop 10, FTSE Eurotop 5, FTSE Eurotop 3, FTSE Eurotop 2, FTSE Eurotop 1.

EURO SPOT FORWARD AGAINST THE EURO

Table with columns: Country, Currency, Bid/offer spread, Day's mid, One month, Three months, One year.

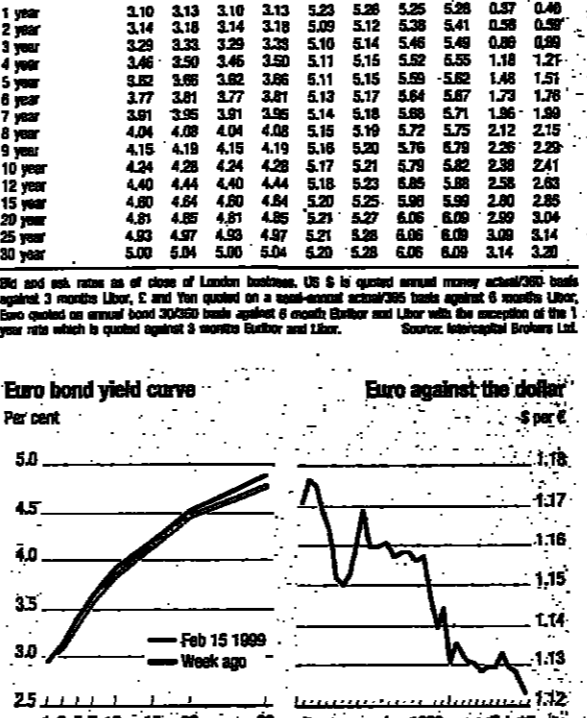
INTEREST RATE SWAPS

Table with columns: Term, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

EURO-ZONE BONDS

Table with columns: Issuer, Maturity, Coupon, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

Euro bond yield curve



OTHER INDICES

Table with columns: Index, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

FTSE EUROTOP 300

Large table listing FTSE EUROTOP 300 companies with columns: Name, Price, Change, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

PERSONAL & HOUSEHOLD PRODUCTS

Table listing Personal & Household Products companies with columns: Name, Price, Change, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

PHARMACEUTICALS

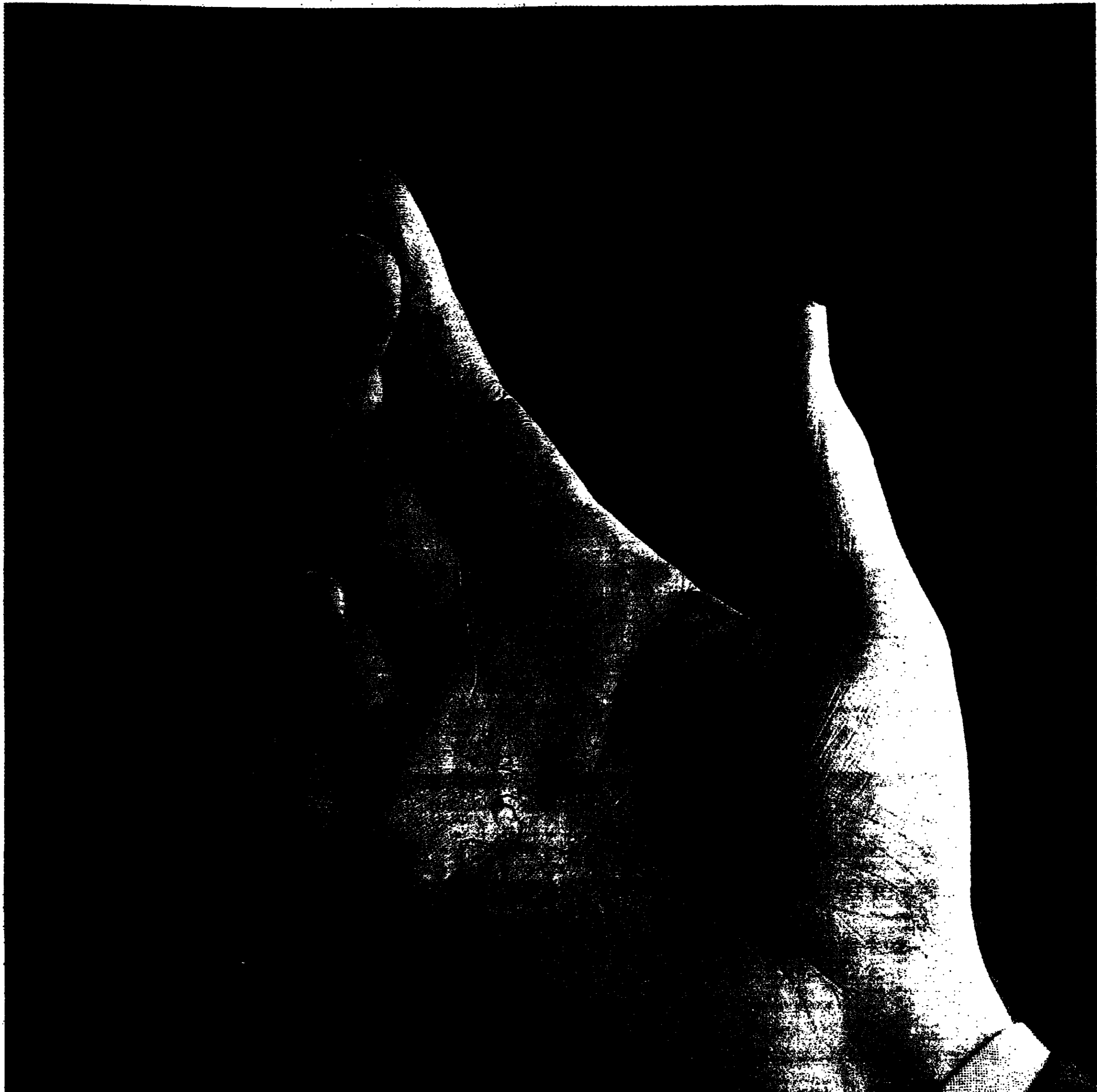
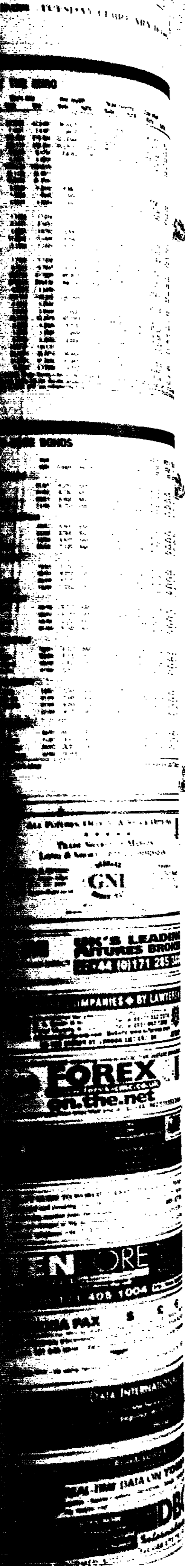
Table listing Pharmaceuticals companies with columns: Name, Price, Change, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

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FTSE EUROTOP 300 INDEX



INTERNATIONAL CAPITAL MARKETS

Attractive euro swaps elude bankers

By Edward Luca, Capital Markets Editor
Bankers have been scratching their heads for weeks to explain the lack of decent arbitrage opportunities in the euro-denominated markets.

The spread for swapping 10-year bonds into floating-rate money in euros is about 75 basis points compared with about 75 basis points in dollars. This basis is the dollar

Rate cut hits JGB prices

BENCHMARK BONDS

By Florian Gimbel

Japanese government bonds lost ground following the disappointing rate cut by the Bank of Japan last Friday. Pressure from LDP politicians on the bank to intervene directly in the market fanned volatility, leaving JGB yields marginally higher at the end of the day.

The 10-year benchmark German bund future closed 0.54 lower at 118.19, with the equivalent UK gilt future ending at 118.98, down from 117.26.

US money manager raises \$634m

NEW ISSUES

By Arkady Ostrovsky

PPM America, a US money manager specialising in high-yield securities, yesterday issued an asset-backed deal in spite of the public holiday in the US and the start of the Lunar New Year celebrations.

The \$633.4m issue was securitised against a portfolio of assets split between high-yield securities (95 per cent) and mortgage-based securities (5 per cent).

New international bond issues

US DOLLARS
PPM America Class A1(100) 448 7.5 100.00 Jun 2011 zero
Kornwall 75 6.5 100.00 Feb 2002 0.25

US money manager raises \$634m
The \$633.4m issue was securitised against a portfolio of assets split between high-yield securities (95 per cent) and mortgage-based securities (5 per cent).

Stockbrokers press for longer trading sessions

NEWS DIGEST

Greece's stockbrokers are pressing for longer trading hours to cope with a surge in volume since January, as retail investors pour funds into the market.

Local life locals could recover 80%
Independent traders on the London International Financial Futures and Options Exchange could recover up to 80 per cent of their frozen assets, the liquidator of the collapsed Griffin Trading Company said yesterday.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table with columns: Feb 15, Bid, Coupon, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Japan, Netherlands, New Zealand, Norway, Portugal, Spain, Sweden, Switzerland, UK.

BOND FUTURES AND OPTIONS

France

Table with columns: Mar, Open, Settle, Change, High, Low, Est. vol., Open int. Includes data for 10YR, 5YR, 3YR, 1YR.

US CORPORATE BONDS

Feb 15

Table with columns: Bid, Coupon, S & P Rating, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various corporate bonds.

INTERNATIONAL BONDS

Feb 15

Table with columns: Bid, Coupon, S & P Rating, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various international bonds.

10 YEAR BENCHMARK SPREADS

Table with columns: Bid, Spread, Spread, Bid, Spread, Spread. Includes data for various countries.

EMERGING MARKET BONDS

Table with columns: Feb 15, Bid, Coupon, S & P Rating, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various emerging market bonds.

UK BONDS

FTSE Actuaries Government Securities

Table with columns: Bid, Coupon, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various UK government securities.

UK Gilts Prices

Table with columns: Bid, Coupon, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various UK gilts.

UK Indices

Table with columns: Bid, Coupon, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various UK indices.

Other Fixed Interest

Table with columns: Bid, Coupon, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various other fixed interest instruments.

BASE LENDING RATES

Table with columns: Bid, Coupon, Bid Price, Bid Yield, Day's change, Mth's change, Yr's change. Includes data for various base lending rates.

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Large vertical advertisement on the right side of the page, partially obscured by a 'Dollar rise' graphic. Contains text about financial services and market analysis.

CURRENCIES & MONEY

Dollar rises higher in holiday trading

MARKETS REPORT

By Melanie Carroll and Alan

Seattle

The dollar took advantage of the holiday atmosphere in markets in the United States and Asia yesterday, rising against the yen in thin trade.

The dollar broke through the Y115.5 level in the middle of the London session, remaining at that level at the close of trade.

Some analysts said the jump was led by American corporates pushing the dollar through the Y114.5, Y115 and Y115.5 resistance points. Traders expect Japanese firms to sell today if the dollar remains strong.

Meanwhile, Derek Halpeny, currency analyst at Bank of Tokyo-Mitsubishi, said investors are still digesting the news of the Bank of Japan's interest rate cut on Friday.

"The general feeling is the

BoJ move on Friday was a temporary solution, and the deliberation on JGB purchases will come up again," he said.

The central bank's decision to cut interest rates by 10 basis points, and not commit to buying government bonds, has been interpreted as either giving in to political pressure or asserting its independence.

The Czech koruna fell again yesterday but some analysts suggest it has bottomed out on its slide this year.

Political instability and a series of interest rate cuts have planned down the Czech currency. Yesterday it reached K238.9730 against the dollar at the end of trad-

ing in London. Some investors have pulled out of the koruna since January 28 when the central bank made the latest of nine interest rate cuts.

In Poland, the zloty sank again despite the government's announcement that it would not cut interest rates.

Analysts said foreign investors were stepping in to buy the zloty at the new lower level, about 2 per cent above the mid-point of its currency band.

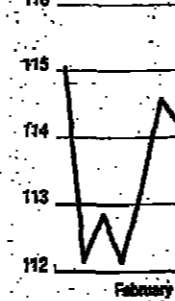
The threat of industrial unrest in Germany, and heightened pressure on the European Central Bank to cut interest rates, gave euro bears an excuse to sell the currency yesterday.

IG Metall, the German engineering union, set a deadline of Wednesday to agree on a new pay deal. Otherwise they would resort to strike action, they said.

Meanwhile it was announced that Oskar

Dollar

Against the yen (¥ per \$)



Source: Reuters/FT

The euro bounced along its record low just above \$1.12 against the dollar. At the close of dealing hours in London it was trading at \$1.124 against the dollar, down from \$1.123 at the end of last week.

Market analysts said that the IG Metall and Lafontaine news did not dramatically change the prospects for the currency. But they did help to cement a growing perception that some of the enthusiasm around the time of the euro's launch was a little overdone.

"The stream of good news on the economy from the US, and the weakness in the euro-zone, have changed the

relative interest rate profile for the two currencies," said Alison Cottrell, chief international economist at Faine Webber in London. "So the market, having positioned for a strong start to the euro, now has a long way to come back."

Ms Cottrell said that events like the IG Metall dispute and pressure from Lafontaine, rather than being fundamental causes of euro weakness, were excuses for investors to sell the currency.

But she said the ECB was now sitting in quite a fortunate position even without cutting interest rates. "Despite what many say about the euro-zone now being a closed economy, companies still believe they are affected by the strength of the currency," she said. "So the ECB can sit there and try to make sense of the data while corporates react positively to the weakening euro."

OTHER CURRENCIES

Table listing exchange rates for various currencies including the British Pound, Swiss Franc, and Japanese Yen.

POUND SPOT FORWARD AGAINST THE POUND

Table showing spot and forward rates for the Pound against various currencies like the Dollar, Euro, and Japanese Yen.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing spot and forward rates for the Dollar against various currencies like the Euro, British Pound, and Japanese Yen.

CROSS RATES AND DERIVATIVES

Table of cross rates and derivatives for various currencies, including exchange rates and futures prices.

EXCHANGE RATES

Table of exchange rates for major currencies like the Dollar, Euro, British Pound, and Japanese Yen.

UK INTEREST RATES

Table of UK interest rates for various terms like overnight, 7 days, and 12 months.

LONDON MONEY RATES

Table of London money rates for different currencies and terms.

EMS EUROPEAN CURRENCY UNIT RATES

Table of EMS European Currency Unit rates for various European currencies.

BASE LENDING RATES

Table of base lending rates for various banks and financial institutions.

Advertisement for Komatsu Seiren Co., Ltd. featuring U.S. \$100,000,000 3 1/2 per cent Guaranteed Notes 2000 with Warrants.

Advertisement for Standard Chartered PLC, highlighting its US \$400,000,000 in outstanding primary capital floating rate notes.

Advertisement for Switzerland, featuring a Monday March 22 event and contact information for further details.

WORLD INTEREST RATES

Table of world interest rates for various countries and currencies.

INTERNATIONAL CURRENCY RATES

Table of international currency rates for major currencies like the Dollar, Euro, and British Pound.

THREE MONTH EURO LIBOR FUTURES

Table of three-month Euro LIBOR futures prices for various maturities.

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Advertisement for 'To Advertise Your Legal Notices' by Melanie Miles, providing contact information for legal services.

COMMODITIES & AGRICULTURE

Crude oil prices largely flat in light trading

MARKETS REPORT

By Robert Corzine and Gillian O'Connor

Oil prices were largely flat in light trading, with Brent Blend for April delivery quoted at \$10.37 a barrel in late trading on London's International Petroleum Exchange, down 6 cents from Friday's close.

York Mercantile Exchange. It was also the start of a week of annual oil industry events in London. The Centre for Global Energy Studies in London yesterday estimated the global crude surplus at a "colossal 550m barrels", and predicted that a new 1m barrel a day Opec cut from the second quarter would boost average second-half prices by 8 per cent over the first half of the year.

Anyone who fails to follow suit in the next few months may be too late for the price take-off, Mr Arnold says, because fund managers expect prices to run up ahead of the economic recovery. "The LME is now much more of an anticipatory type of market," he says.

Asia has bottomed out, he says, the euro-zone countries should be picking up by the late fourth quarter, and metal prices should benefit regardless of whether the US economy grows or stalls.

Mr Arnold shares the common view that the worst is over for nickel and zinc. He is more cautious about copper and aluminium - particularly aluminium.

Trading on the London Metal Exchange was very thin yesterday, because of the large number of public holidays. Base metal prices had drifted lower by the close of trading.

Senegal fights back against desertification of its land

Planting trees may prove a powerful weapon in combating the effects of drifting sand and lower rainfall, writes John Madeley

Senegal is the great enemy of farmers who grow the staple crops cassava and millet in the Sahel belt of Senegal, blowing mercilessly over the land, degrading their soil, and robbing them of decent yields and incomes.

Western governments would not agree to the convention having a fund to combat land degradation, taking the view that funds were already available within the development assistance system.

Instead, it was decided that a device called the "global mechanism" should be set up to mobilise funds for the purpose. The mechanism's managing director, Per Ryden of Sweden, wants to ensure that the money already available is used more efficiently.



Even if funding for planting trees is secured, the problems caused by lower water supplies remain

In addition to mobilising funds from the usual development assistance sources, Mr Ryden is looking at how to access "new and innovative sources of funds", including the possibility of organising debt swaps.

However, even if funding for planting trees is secured, the problem caused by sharply lower water supplies remains. In the more northerly Diourbel region of Senegal, shelter belts of trees

are being planted around the fields, affecting its crops, says Madguette Diop, chairman of the village of Niham Syll.

NEWS DIGEST

SUGAR

Australian growers fear competition from Brazil

Australian sugar cane growers, already hard hit by two years of weather damage and low world prices, fear intensifying competition from Brazil. There is increasing anxiety in the world sugar market over increasing supplies from Brazil, as a result of its devaluation of its currency, said John Allison, general manager of Australian Cane Farmers Association, in the latest issue of association's Australian Sugar Digest.

OIL

BHP assets under review

Broken Hill Proprietary, the Australian resources group, is reviewing its Australian oil assets for potential sale, said CIBC World Markets, BHP Petroleum's adviser. The assets include interests in the Timor Sea, North West Shelf and Bass Strait, but BHP has in the past said the Bass Strait and North West Shelf interests were core assets. CIBC said Bass Strait was "not necessarily" under review.

Indonesia may liberalise

Indonesia is considering the liberalisation of its oil refinery industry and the retail market for oil products, according to the Jakarta Post. The move comes after earlier efforts failed to attract any serious investment.

PRESIDENTS DAY

US prices

US commodity markets were closed yesterday for Presidents Day. Prices shown below are Friday's closing prices.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Copper, Aluminium, etc.), price change, high, low, and volume. Includes sub-sections for LME and COMEX.

Precious Metals continued

COMEX COMEX (100 Troy oz: \$/oz)

Table for Precious Metals (COMEX) with columns for metal type (Gold, Silver, Platinum, etc.), price change, high, low, and volume.

GRAINS AND OIL SEEDS

WHEAT (100 bushels: \$/bu)

Table for Grains and Oil Seeds (Wheat) with columns for variety (No. 1, No. 2, etc.), price change, high, low, and volume.

SOFTS

COFFEE (100 lbs: \$/cwt)

Table for Softs (Coffee) with columns for variety (Arabica, Robusta), price change, high, low, and volume.

MEAT AND LIVESTOCK

LIVE CATTLE (400 lbs: \$/cwt)

Table for Meat and Livestock (Live Cattle) with columns for grade (Prime, Choice, etc.), price change, high, low, and volume.

LONDON TRADED OPTIONS

ALUMINIUM

Table for London Traded Options (Aluminium) with columns for contract type (120, 180, etc.), price change, high, low, and volume.

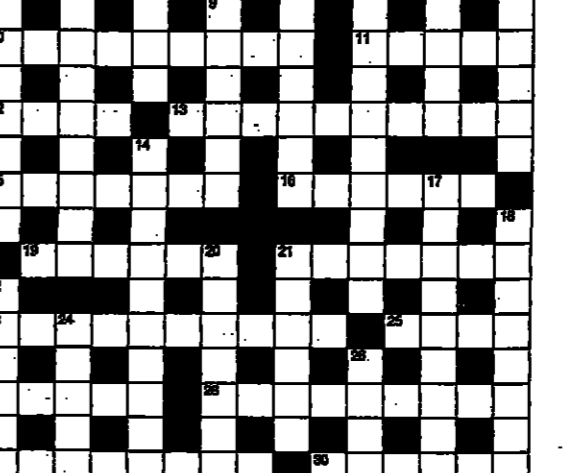
JOTTER PAD

The REAL European benchmarks.

Table for Jotter Pad (European benchmarks) with columns for benchmark name (BREXIT, etc.), price change, high, low, and volume.

CROSSWORD

No.9,915 Set by ORENSE



- ACROSS: 1 Assassin's identity revealed in jail (6); 4 Joint effort to destroy worm in wood (8); 10 Where one can be happy about fashion number (5,4); 17 Wander around at day-break (5); 22 Warning chaps to follow first officer (4); 23 Water from wine! Dreamer without a formula (10); 25 Proceed to call back and eat out (7); 26 Stubborn, adopting alien way round (8); 27 Customer's right of possession in contract case (6); 28 A foot of water in the Vatican, for example (7); 28 A way to save on company security at sea (10); 29 Honest game often empty chestnut (4); 29 E-Type offering a lift (9); 30 Newspaper business that creates new fashions (3,5); 30 A heavy drinker may have one and turn over backwards (6).

PRECIOUS METALS

LONDON BULLION MARKET

Table for Precious Metals (London Bullion Market) with columns for metal type (Gold, Silver, etc.), price change, high, low, and volume.

ENERGY

CRUDE OIL (1000 barrels: \$/barrel)

Table for Energy (Crude Oil) with columns for variety (Brent, WTI, etc.), price change, high, low, and volume.

SOYBEANS

SOYBEANS (100 bushels: \$/bu)

Table for Soybeans with columns for variety (No. 1, No. 2, etc.), price change, high, low, and volume.

WHEAT

WHEAT (100 bushels: \$/bu)

Table for Wheat with columns for variety (No. 1, No. 2, etc.), price change, high, low, and volume.

COFFEE

COFFEE (100 lbs: \$/cwt)

Table for Coffee with columns for variety (Arabica, Robusta), price change, high, low, and volume.

MEAT

MEAT (100 lbs: \$/cwt)

Table for Meat with columns for variety (Pork, Beef, etc.), price change, high, low, and volume.

ACROSS

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Solution to Saturday's prize puzzle on Saturday February 27. Solution to yesterday's prize puzzle on Monday March 1. For solutions to today's crossword call 0891 430066. Calls cost 50p a minute.

Handwritten Arabic text: "السؤال من اليمين"

FT MANAGED FUNDS SERVICE

Offshore Funds

OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing various offshore funds under Bermuda (FSA Recognised) with columns for fund name, currency, and other details.

BERMUDA (REGULATED)**

Table listing various offshore funds under Bermuda (Regulated) with columns for fund name, currency, and other details.

CAYMAN ISLANDS (REGULATED)**

Table listing various offshore funds under Cayman Islands (Regulated) with columns for fund name, currency, and other details.

GUERNSEY (FSA RECOGNISED)

Table listing various offshore funds under Guernsey (FSA Recognised) with columns for fund name, currency, and other details.

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ISLE OF MAN (FSA RECOGNISED)

Table listing various offshore funds under Isle of Man (FSA Recognised) with columns for fund name, currency, and other details.

ISLE OF MAN (REGULATED)**

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Oyster? advertisement featuring a large question mark, performance figures (+136.5% and +197.2%), and the slogan '...Sicav. Different.' with contact information for Banque SYZ & Co.

NEWS BRIEF Australian growers fear competition from Brazil

assets under review

prices may liberalise

prices

STOCK

CROSSWORD

Crossword puzzle grid with numbers indicating starting positions for words.

Handwritten signature or mark at the top of the page.

Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Help Desk on (+44 1773 678 4276 for more details.

Main table containing financial data for various offshore funds and insurances, organized by jurisdiction (Jersey, Luxembourg, etc.).

OFFSHORE INSURANCES

Handwritten Arabic text at the bottom center of the page.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Unit Desk on (444 777) 672 6200 for more details.

Table of fund data including columns for Fund Name, Currency, and other metrics. Includes sub-sections like 'OTHER OFFSHORE FUNDS' and 'Old Mutual International (Overseas) Ltd'.

Table of fund data for 'Calross Global Management Limited' and other funds.

Advertisement for State Street Investment Services. Text: 'QUITE POSSIBLY. At State Street, we're focused on the institutional investor. THE WORLD'S ONLY \$4.8 TRILLION to help them in every aspect of the investment process. We NICHE PLAYER. are a world leader. But first and foremost, we are specialists.'

Table of fund data for 'Calross Bank Investment Group - Credit' and other funds.

Table of fund data for 'Calross Group' and other funds.

Table of fund data for 'Merrill Lynch Investment Services' and other funds.

MANAGED FUNDS NOTES: Please see the notes on the inside cover of this issue for more information on the funds listed in this section. The information in this section is for information only and does not constitute an offer of any fund. The fund manager is not responsible for the performance of any fund. The fund manager is not responsible for the performance of any fund. The fund manager is not responsible for the performance of any fund.

LONDON SHARE SERVICE

OTHER INVESTMENT TRUSTS

Table listing various investment trusts with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and change.

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and change.

MEDIA - Continued

Table listing media companies with columns for name, price, and change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and change.

OIL INTEGRATED

Table listing oil integrated companies with columns for name, price, and change.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and change.

PROPERTY - Continued

Table listing property companies with columns for name, price, and change.

RETAILERS, FOOD

Table listing retailers and food companies with columns for name, price, and change.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for name, price, and change.

TOBACCO

Table listing tobacco companies with columns for name, price, and change.

TRANSPORT

Table listing transport companies with columns for name, price, and change.

TRADING INDEX SECURITIES

Table listing trading index securities with columns for name, price, and change.

AIM

Table listing Alternative Investment Market (AIM) companies with columns for name, price, and change.

SUPPORT SERVICES - Continued

Table listing support services companies with columns for name, price, and change.

AMERICANS

Table listing American companies with columns for name, price, and change.

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.

TRANSPORT - Continued

Table listing transport companies with columns for name, price, and change.

AM - Continued

Table listing Alternative Investment Market (AIM) companies with columns for name, price, and change.

Advertisement for Charles Schwab: Share trading on the net. Buy and sell on the UK's first internet trading site. Call 0870 601 8888 for an information pack, quoting FT454. www.schwab-worldwide.com/europe

WATER

Table listing water companies with columns for name, price, and change.

AMERICANS

Table listing American companies with columns for name, price, and change.

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.

AM - Continued

Table listing Alternative Investment Market (AIM) companies with columns for name, price, and change.

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GUIDE TO LONDON SHARE SERVICE

Prices and trading volumes for the London Share Service are defined by... Prices and trading volumes for the London Share Service are defined by... Prices and trading volumes for the London Share Service are defined by...

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FT Cityline

Up-to-the-minute share prices are available by telephone from the... Up-to-the-minute share prices are available by telephone from the... Up-to-the-minute share prices are available by telephone from the...

LONDON STOCK EXCHANGE

Bid optimism drives Footsie back above 6,000

MARKET REPORT

By Steve Thompson, UK Stock Market Editor
With the US stock market closed for the Presidents' day holiday... and many of the Asian markets due to close during the week for the Chinese New Year...

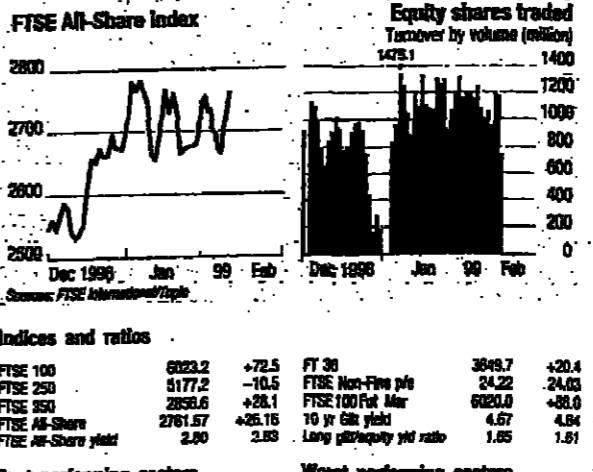
banks, telecoms, drugs and media stocks. These sectors, which have been the driving forces behind the London market over the past couple of years, were in the forefront of yesterday's strong market performance...

another 4 per cent in front of today's numbers, which dealers expect to produce a 15 per cent-plus increase in the dividend total. NatWest, due to report a week today, and Lloyds TSB were close behind Barclays.

high of 6,033.2. But the recently outperforming FTSE 250 was left behind, burdened by widespread weakness in many of the property, housebuilding and engineering stocks that have heavy weightings in the second-line index.

Dow Jones Industrial Average ended around 80 points lower in the wake of the sell-off in bond markets. But dealers in London said the initial weakness did not attract any follow-through selling from domestic and European institutions.

was the intensifying speculation that a Whitbread bid for Greenall, the pubs and hotels company, may be imminent. The market now faces a barrage of important company news items, plus some crucial economic news from both sides of the Atlantic.



Indices and ratios table showing FTSE 100, FTSE 250, FTSE All-Share, and various ratios like Dividend Yield, P/E, etc.

FUTURES AND OPTIONS

Table with columns for Index, Last, Change, High, Low, Est. Vol, Open Int. Includes FTSE 100 Index Futures, FTSE 250 Index Futures, and FTSE 100 Index Options.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues with columns for Issue, Price, Size, and other details.

RIGHTS OFFERS

Table listing rights offers with columns for Issue, Price, and other details.

FTSE GOLD MINES INDEX

Table showing FTSE Gold Mines Index performance over time, including high and low values.

TRADING VOLUME

Large table showing trading volume for various sectors and individual stocks, including columns for Volume, Change, and Day's Range.

Disposal talk lifts Pearson

COMPANIES REPORT

By Peter John, Joel Khamra and Simon Bernhart
Pearson, the media group which owns the Financial Times, jumped 66 to £13.65 as optimism about a possible disposal was accentuated by speculation about global stock market developments.

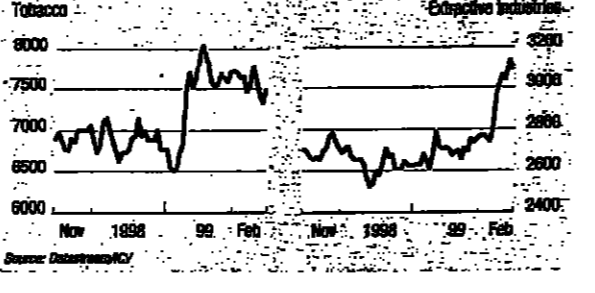
retailer Marks and Spencer brought turnover of 8.3m and left the shares unchanged at 366 3/4 ahead of an important meeting with analysts later this week.

Following the group's boardroom battles last year and what some called 'the worst trading statement we have ever had', published in January, dealers said the company has been on a charm offensive.

John Besant-Jones at ABN-Amro said: "The shares have come rattling back so far after their 40p fall in the FTSE 100." He noted that the company's share price had fallen to 211.25p.

Dealers blamed profit-taking for the slide in Boots. The shares closed 33 off at 89 1/4, the worst performer in the FTSE 100.

Best and worst performing FTSE 100 stocks



Best and worst performing FTSE 100 stocks. Source: Datastream/FTSE

A warning in mid-January that profits this year will be well below market forecasts sent M&S shares plunging. Profit-taking left Dixons 1 1/4 lighter at £10.43 1/2. The company said it is open to the idea of floating its Free-serve free internet service.

British Steel rearranged 3% to 15% in trade of 8m after Morgan Stanley Dean Witter was said to have downgraded its recommendation on the stock. The Morgan Stanley downgrade followed the stock's recent strong performance and fears about the company's possible involvement in the battle for control of Germany steelmaker Salzgitter.

Asset swaps

Dealers said yesterday that the company was in Texas discussing asset swaps in the Gulf of Mexico and Turkmenistan. The strong market trend helped Colt Telecom regain most of Friday's sharp losses that saw it end the week as the worst performer.

FTSE Actuaries Share Indices

Table showing FTSE Actuaries Share Indices for various sectors like 10 Insurance, 20 Industrial, 30 Retail, etc.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, and various sectors.

Large advertisement for European Community Newspaper, featuring the title 'European Community Newspaper' and a subscription offer for a year for £4.95 plus 4 weeks extra free.

Source: ICB 98

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (EMU) Prices in €

AUSTRIA Feb 15 1€ = 13.76000 Sch

Table of stock prices for Austria, including companies like Alpine and others.

BELGIUM Feb 15 1€ = 40.33000 Fl.

Table of stock prices for Belgium, including companies like ABN-Amro and others.

GERMANY Feb 15 1€ = 1.93600 DM

Table of stock prices for Germany, including companies like Daimler-Benz and others.

FRANCE Feb 15 1€ = 6.54970 Fr.

Table of stock prices for France, including companies like Air France and others.

ITALY Feb 15 1€ = 166.93000 Lit.

Table of stock prices for Italy, including companies like Eni and others.

NETHERLANDS Feb 15 1€ = 2.20371 Gld

Table of stock prices for Netherlands, including companies like ABN-Amro and others.

SPAIN Feb 15 1€ = 166.63600 Ptas

Table of stock prices for Spain, including companies like Banco de España and others.

UNITED KINGDOM Feb 15 1€ = 1.93600 DM

Table of stock prices for United Kingdom, including companies like British Airways and others.

USA Feb 15 1€ = 1.93600 DM

Table of stock prices for USA, including companies like Boeing and others.

EUROPE (NON-EMU)

NETHERLANDS Feb 15 1€ = 2.20371 Gld

Table of stock prices for non-EMU Europe, including companies like ABN-Amro and others.

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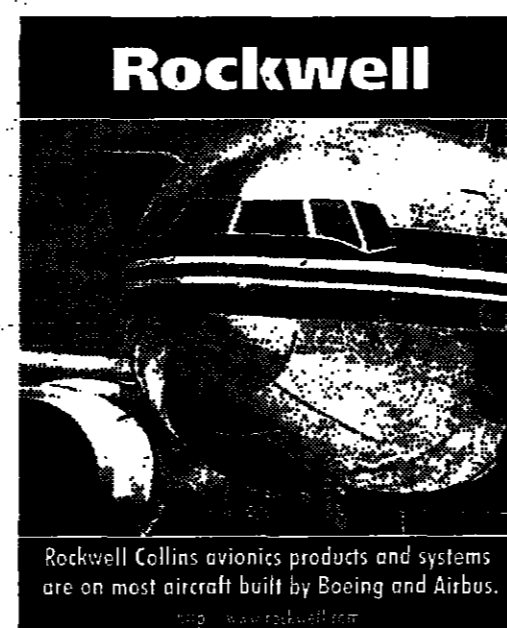
Table of stock prices for non-EMU Europe, including companies like ABN-Amro and others.

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Rockwell Collins avionics products and systems are on most aircraft built by Boeing and Airbus.

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Table of stock prices for non-EMU Europe, including companies like ABN-Amro and others.

ASIA

HONG KONG Feb 15 1€ = 13.76000 Sch

Table of stock prices for Hong Kong, including companies like HSBC and others.

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FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuarial World Index are owned by FTSE International Limited, London, S&P & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Actuarial Society of America and the Institute of Actuaries.

Table of FT/S&P Actuarial World Indices, showing regional and global indices.

Emerging markets:

IFC investable indices

Table of Emerging Markets IFC Investable Indices, showing various regional indices.

AFRICA

AFRICA Feb 15 / Rand

Table of African stock markets, including indices for South Africa, Egypt, and others.

AMERICAS

AMERICAS Feb 15 / US\$

Table of American stock markets, including indices for Canada, Mexico, and the USA.

NEW YORK STOCK EXCHANGE PRICES

Symbol	Price	Change	Volume
IBM	125.00	+0.25	1,200,000
MSFT	35.00	+0.10	800,000
GOOG	200.00	+1.00	500,000
AMZN	45.00	+0.50	300,000
APPL	150.00	+0.75	200,000
ORCL	30.00	+0.15	400,000
INTC	25.00	+0.20	600,000
QCOM	40.00	+0.30	150,000
TXN	35.00	+0.10	100,000
HPQ	20.00	+0.05	250,000
CRM	50.00	+0.50	80,000
ADBE	100.00	+0.50	60,000
EA	25.00	+0.10	120,000
WDC	15.00	+0.05	180,000
SPX	1000.00	+10.00	-
DJIA	8000.00	+50.00	-
NYSE	1000.00	+10.00	-
AMEX	1000.00	+10.00	-
OTC	1000.00	+10.00	-

IN.SECTS (Pan European Sector Indices from EuroBench)

The IN.SECTS - pan European equity sector indices from EuroBench - consist only of the top stocks in each sector based on their price-earnings ratios. The indices track the performance of the top 10 stocks in each sector. The IN.SECTS are available on the FT website at www.ft.com.

Sector	Index	Change
Automotive	1000.00	+10.00
Chemicals	1000.00	+10.00
Consumer Goods	1000.00	+10.00
Energy	1000.00	+10.00
Financial	1000.00	+10.00
Healthcare	1000.00	+10.00
IT	1000.00	+10.00
Media	1000.00	+10.00
Telecom	1000.00	+10.00
Utilities	1000.00	+10.00
Real Estate	1000.00	+10.00
Transport	1000.00	+10.00
Other	1000.00	+10.00

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GLOBAL EQUITY MARKETS

US INDICES

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes S&P 500, Dow Jones, NASDAQ, and Russell 2000.

US DATA

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes Unemployment, Retail Sales, and Industrial Production.

INDEX FUTURES

Table with columns for Index, Open, Set Price, Change, High, Low, and Volume. Includes S&P 500, Dow Jones, and NASDAQ.

US DATA

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes Unemployment, Retail Sales, and Industrial Production.

INDEX FUTURES

Table with columns for Index, Open, Set Price, Change, High, Low, and Volume. Includes S&P 500, Dow Jones, and NASDAQ.

JAPAN

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes Nikkei 225, TOPIX, and Nikkei 500.

FRANCE

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes CAC 40, CAC 100, and CAC 200.

GERMANY

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes DAX 30, DAX 100, and DAX 200.

UK

Table with columns for Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes FTSE 100, FTSE 250, and FTSE 350.

WORLD MARKETS AT A GLANCE

Large table listing global equity markets with columns for Country, Index, Feb 15, Feb 12, Feb 11, High, Low, and % Change. Includes Argentina, Australia, Canada, China, Colombia, Czech Republic, Denmark, Hong Kong, India, Indonesia, Israel, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Pakistan, Philippines, Poland, Portugal, Singapore, South Africa, South Korea, Spain, Sweden, Switzerland, Taiwan, Thailand, Turkey, USA, and Venezuela.

THE NASDAQ-AMEX MARKET GROUP

Large table listing NASDAQ-AMEX market group with columns for Stock, Bid, Ask, High, Low, Last, and Change. Includes various technology and financial stocks.

AMEX

Table listing AMEX market group with columns for Stock, Bid, Ask, High, Low, Last, and Change. Includes various financial and technology stocks.

EASDAQ

Table listing EASDAQ market group with columns for Stock, Bid, Ask, High, Low, Last, and Change. Includes various technology and financial stocks.

